

Asia Satellite Telecommunications Holdings Limited Stock Code: 1135





Annual Report 2017

# **OUR VISION**

To be the foremost satellite solutions provider in Asia and the instinctive and desired partner of choice.

# ASIASAT

Asia Satellite Telecommunications Holdings Limited (the "Company") indirectly owns Asia Satellite Telecommunications Company Limited ("AsiaSat") and other subsidiaries (collectively the "Group") and is listed on The Stock Exchange of Hong Kong Limited ("Stock Exchange") (Stock Code 1135).

AsiaSat is Asia's premier provider of high quality satellite services to the broadcasting and telecommunications markets. The Group owns seven satellites that are primarily located in prime geostationary positions over the Asian landmass and provide access to two-thirds of the world's population.

### www.asiasat.com

# Contents

Financial Highlights	2
Corporate Information	3
Chairman's Statement	5
Chief Executive Officer's Statement	10
Corporate Governance Report	13
Environmental, Social and Governance Report	29
Management Discussion and Analysis	36
Biographical Details of Directors and Senior Management	42
Directors' Report	47
Audit Committee Report	61
Index to the Consolidated Financial Statements	62
Financial Summary	136
Independent Auditor's Report	137
Shareholder Information	146

## Financial Highlights

	2017	2016	Change
HK\$M	1,354	1,272	+6%
HK\$M	397	430	-8%
HK\$M	149	78	+90%
HK\$M	3,353	3,106	+8%
HK cents	101	110	-8%
HK cents	38	20	+90%
Times	2.7	5.5	-51%
Percent	12	14	–2% pts
HK cents	857	794	+8%
Percent	45	49	-4% pts
	HK\$M HK\$M HK cents HK cents Times Percent HK cents	HK\$M1,354HK\$M397HK\$M149HK\$M3,353HK cents101HK cents38Times2.7Percent12HK cents857	HK\$M1,3541,272HK\$M397430HK\$M14978HK\$M3,3533,106HK cents101110HK cents3820Times2.75.5Percent1214HK cents857794

## ANALYSIS OF REVENUE BY NATURE (HK\$M)



## **Corporate Information**

#### CHAIRMAN AND NON-EXECUTIVE DIRECTOR

Gregory M. ZELUCK

(re-designated from Deputy Chairman to Chairman on 1 January 2018)

## DEPUTY CHAIRMAN AND NON-EXECUTIVE DIRECTOR

JU Wei Min

(re-designated from Chairman to Deputy Chairman on 1 January 2018)

#### **EXECUTIVE DIRECTOR**

Andrew G. JORDAN

N (Chief Executive Officer)

#### NON-EXECUTIVE DIRECTORS

LUO NingPeter JACKSONHerman CHANG HsiuguoJulius M. GENACHOWSKIAlex S. YING(resigned on 28 July 2017)

#### **ALTERNATE DIRECTOR**

CHONG Chi Yeung

(alternate director to LUO Ning)

#### INDEPENDENT NON-EXECUTIVE DIRECTORS

Marcel R. FENEZ Steven R. LEONARD Philana Wai Yin POON Maura WONG Hung Hung Kenneth McKELVIE James WATKINS Stephen LEE Hoi Yin (appointed on 1 April 2017) (appointed on 1 April 2017) (appointed on 16 March 2018)

(resigned on 1 April 2017) (resigned on 1 April 2017) (resigned on 16 March 2018)

#### AUDIT COMMITTEE

Marcel R. FENEZ

Steven R. LEONARD Philana Wai Yin POON Maura WONG Hung Hung Herman CHANG Hsiuquo

JU Wei Min Kenneth McKELVIE James WATKINS Alex S. YING (Chairman) (appointed on 1 April 2017) (appointed on 1 April 2017) (appointed on 16 March 2018)

(Non-voting) (appointed on 28 July 2017) (Non-voting) (resigned on 1 April 2017) (resigned on 1 April 2017) (Non-voting) (resigned on 28 July 2017) (resigned on 16 March 2018)

Stephen LEE Hoi Yin

#### **COMPLIANCE COMMITTEE**

Philana Wai Yin POON

Marcel R. FENEZ Julius M. GENACHOWSKI Peter JACKSON Andrew G. JORDAN Kenneth McKELVIE James WATKINS Stephen LEE Hoi Yin Steven R. LEONARD (Chairman) (appointed on 16 March 2018) (appointed on 1 April 2017)

(resigned on 1 April 2017) (resigned on 1 April 2017) (resigned on 16 March 2018) (appointed on 1 April 2017 and resigned on 16 March 2018)

## Corporate Information

#### NOMINATION COMMITTEE

Maura WONG Hung Hung(Chairman)Herman CHANG Hsiuguo(appointed on 28 July 2017)JU Wei Min(appointed on 1 April 2017)Steven R. LEONARD(appointed on 1 April 2017)Philana Wai Yin POON(appointed on 16 March 2018)James WATKINS(resigned on 1 April 2017)Alex S. YING(resigned on 28 July 2017)Stephen LEE Hoi Yin(resigned on 16 March 2018)

#### **REMUNERATION COMMITTEE**

Steven R. LEONARD

Marcel R. FENEZ

Peter JACKSON

(Chairman) (appointed on 16 March 2018) (appointed on 1 April 2017)

Maura WONG Hung HungGregory M. ZELUCKKenneth McKELVIE(resigned on 1 April 2017)Stephen LEE Hoi Yin(resigned on 16 March 2018)

## COMPANY SECRETARY

Sue YEUNG

#### AUTHORISED REPRESENTATIVES

Andrew G. JORDAN Sue YEUNG

#### **AUDITORS**

PricewaterhouseCoopers

#### **PRINCIPAL BANKERS**

The Hongkong and Shanghai Banking Corporation Limited Standard Chartered Bank (Hong Kong) Limited

#### **OTHER BANKERS**

China Construction Bank (Asia) Corporate Limited DBS Bank Limited (Hong Kong Branch)

#### **PRINCIPAL SOLICITORS**

Mayer Brown JSM

#### **REGISTERED OFFICE**

Canon's Court 22 Victoria Street Hamilton HM12 Bermuda

#### **HEAD OFFICE**

12/F., Harbour Centre 25 Harbour Road Wanchai Hong Kong

#### **INTRODUCTION**

In 2017, benefiting from the lease of the full Ku-band payload of AsiaSat 8 in February coupled with a newly created sales structure, the Company revenue was HK\$1,354 million, an increase of 6% compared to 2016.

Satellite market conditions remain challenging in the face of pricing pressures from increased competition in the region and the impact from disruptive new technologies. Thanks to the addition of the powerful AsiaSat 9 to its fleet, the Company believes it can achieve a period of modest growth with the proper execution of sales strategies. However, we recognise the need to continue to manage closely the pricing pressures on data services as well as compression improvements for video distribution, which to some extent neutralise the benefits of the increased demand generated by mobility applications and video format upgrades.

The Company aims to leverage its growing customer recognition to take advantage of the positive longterm prospects for video services via satellite supported by new potential data opportunities from High Throughput Satellite (HTS). We continue to proceed with the planning process for our first HTS, which would bring significantly improved power and highly flexible digital on-board processing technology.

#### FINANCIAL PERFORMANCE

#### Revenue

In 2017 revenue returned to an upward trend with an increase of 6% to HK\$1,354 million from HK\$1,272 million over the previous year, supported by the lease of the full Ku-band payload of AsiaSat 8 in February 2017. During the year, despite the ongoing pricing pressures, the Company also benefited from the on-going migration from Standard Definition to High Definition broadcasting along with increased demand for data services. In December, following the successful migration of customers from AsiaSat 4 to AsiaSat 9, the Company leased the full payload of AsiaSat 4 to a single customer, the full revenue impact of which will be seen in 2018.

#### **Operating Expenses**

Operating expenses in 2017, excluding depreciation, were HK\$279 million (2016: HK\$244 million), an increase of 14% as compared to the previous year. This incremental rise in expenses was due to impairment of trade receivables, exchange loss, increased office rental and staff costs.

#### **Other Gains**

Other gains for the year 2017 were HK\$92 million (2016: HK\$5 million) mainly due to a one-off income and recovery of expenses of approximately HK\$89 million arising from the resolution of a long pending tax matter related to the provision of services to a customer.

#### FINANCIAL PERFORMANCE (CONTINUED)

#### **Finance Expenses**

Net finance expenses after capitalised interests were HK\$95 million (2016: HK\$54 million), up by HK\$41 million from a year ago. The 2017 net finance expense figure included the impact from a write-off of a HK\$24-million unamortised arrangement fee for an existing term loan which was refinanced in July 2017 and the cessation of interest capitalisation for the financing cost of AsiaSat 9 when it became fully operational in November 2017. If capitalised interests were to be included (2017: HK\$45 million and 2016: HK\$79 million), total finance expenses would have been HK\$140 million in 2017 (2016: HK\$133 million).

#### Depreciation

Depreciation costs remained stable at HK\$526 million (2016: HK\$522 million) despite the commencement of the depreciation of AsiaSat 9.

#### Taxation

Income tax expenses were HK\$150 million (2016: HK\$27 million), representing an increase of HK\$123 million due to the reversal of a tax provision of HK\$55 million in 2016 when the Company reached an agreement with a tax authority on the treatment of certain revenues and expenses. A cost was also incurred from the payment of additional tax following the settlement of a tax dispute under the Indian Direct Tax Dispute Resolution Scheme 2016 as described in Note 10 to the consolidated financial statements.

#### Profit

Profit attributable to the owners for 2017 was HK\$397 million (2016: HK\$430 million). If a reversal of tax provision of HK\$55 million was excluded, the 2016 profit was HK\$375 million. This means on a like-for-like basis, profit attributable to the owners for 2017 represents an increase of HK\$22 million from 2016. This improvement on profit was as a result of higher revenue and other gains, but was reduced by higher exchange losses, the write off of unamortised loan arrangement fees, staff costs, finance expenses and income tax expenses.

#### **Cash Flow**

As of 31 December 2017, the Group's cash and bank balances stood at HK\$215 million (31 December 2016: HK\$241 million).

The cash inflow mainly comprised net cash generated from operating activities of HK\$1,088 million (2016: HK\$991 million) and proceeds from refinancing loan of HK\$1,414 million (2016: Nil). The Group saw a net cash outflow of HK\$29 million in 2017 (2016 inflow: HK\$3 million). The cash outflow included capital expenditures of HK\$544 million (2016: HK\$406 million), the payment of HK\$148 million (2016: Nil) in dividends and repayment of bank borrowings of HK\$1,786 million (2016: HK\$523 million), which included the early repayment in full of a term loan amounting to HK\$1,482 million.

#### FINANCIAL PERFORMANCE (CONTINUED)

#### Dividend

At the Annual General Meeting to be held on 15 June 2018, the Board will recommend a final dividend of HK\$0.20 per share (2016: HK\$0.20 per share) for the year ended 31 December 2017. Together with the interim dividend of HK\$0.18 per share (2016: Nil), the total dividend for the year 2017 is HK\$0.38 per share (2016: HK\$0.20 per share).

#### **OVERALL BUSINESS PERFORMANCE**

Overall, the Company has seen a greater level of utilisation of its expanded and upgraded satellite fleet. As of 31 December 2017, the number of transponders leased or utilised by the Company was 126 as compared with 99 transponders as of 31 December 2016. Overall payload utilisation for the period ended 31 December 2017 was 69% as compared to 67% as of 31 December 2016.

Despite increased pricing pressure in the region, AsiaSat has managed to achieve modest business growth by taking advantage of the resilient broadcasting market in Asia evidenced by a balanced mix of channels and long-term customer relationships.

Additional strategic efforts that contributed to the improved 2017 financial performance include the renewed focus on the Europe and Middle East markets, the consistent deployment of dedicated resources for the distribution of sports and news content, the continued growth of VSAT-based mobility services for the aviation and maritime markets and the nascent growth of consumer broadband services across the region.

Customer backlog in 2017 fell to HK\$3,684 million from HK\$4,067 million representing a 9% drop. This drop is in part due to overall pricing pressure and customers generally adopting a more conservative approach by entering into contract of shorter duration.

#### OUTLOOK 2018-2020

In terms of the overall market outlook, according to the International Monetary Fund (IMF), the Economist Intelligence Unit (EIU), the World Bank and other global forecasters annual GDP growth for 2018-2020 will stand at 3%, with APAC forecasts at above 5% per year to 2020.

The Board of Directors remains cautiously optimistic about AsiaSat's long-term video and data distribution strategies for national and international markets. The Company will maintain its high level of commitment to a diversified video and data customer base with data potentially accounting for an increasing revenue share in the medium term. Despite ongoing pricing pressures, regional demand for video and data services will remain solid, especially with respect to demand for ever higher quality and higher speed video content from the younger middle class population.

The Company continues to exploit its broadcast heritage in an IP world as we develop a "CDN (Content Delivery Network) in the Sky" service designed to cater for fast-growing mobility markets in remote areas across the entire AsiaSat footprint. It will enable the Company to offer additional IP based services, for example to cruise ships and to its existing video customer base.

Finally, the Company will continue to evaluate opportunities to develop its HTS capabilities and strategy. As the Asia Pacific market digests the opportunities presented by the latest HTS solutions, we believe this presents the Company a strategic opportunity to meet increasing consumer demands in the mobility sector such as in-flight broadband services.

#### LEADERSHIP

This year the Company celebrates the 30th anniversary since its foundation in 1988 and the launch of AsiaSat 1 in the spring of 1990. Since that time AsiaSat has remained committed to efficiency and customer benefits while providing consistent returns to its investors.

We look forward to working yet more closely with our partners and the community at large to deliver high quality connectivity solutions to billions of consumers across the region in both the broadcast and data markets.

#### ACKNOWLEDGEMENTS

I would like to take this opportunity to thank past Board members Mr. Stephen Lee, Mr. Kenneth McKelvie, Mr. James Watkins and Mr. Alex Ying for their valuable contributions and to welcome Mr. Herman Chang, Mr. Marcel Fenez, Mr. Steven Leonard and Ms. Philana Poon as new members of the AsiaSat Board of Directors.

Finally, I also express my gratitude to our customers, our management team led by our Chief Executive Officer Mr. Andrew Jordan and his staff, who worked tirelessly in 2017 to maintain AsiaSat's position in our industry. I also thank our shareholders for their continuing commitment to the Company and our industry.

**Gregory M. ZELUCK** *Chairman* 

Hong Kong, 23 March 2018

## Chief Executive Officer's Statement

#### INTRODUCTION

As AsiaSat enters its 30th year since formation in 1988 our long-term relationships with nationally and internationally supported entertainment and information broadcasters continue to contribute to the Company's regionally important media content mix. In the meantime, technology revolutions and fast-evolving business models posed challenges in 2017 even as the Company lived up to its reputation for quality service, technical reliability, market knowledge and sensitivity to customer needs.

#### UTILISATION

As of year-end 2017 overall transponder utilisation was 69% as opposed to 67% at year-end 2016. This two per cent increase is highly encouraging given the Company's satellite fleet has added 12 Ku-band transponders with the replacement of AsiaSat 4 by the larger AsiaSat 9 in late 2017.

#### NEW, RENEWED AND ON-GOING CONTRACTS

New and expanded video services secured during the year included Media Pro/LaLiga TV of Spain, Europebased Milano Media Broadcast and Sophia TV, RTR Planeta Asia of Russia, TRT World of Turkey and KBZ Gateway of Myanmar along with other customers in Bangladesh, China, Hong Kong, India, Korea, Malaysia, Pakistan, Russia, Singapore, Taiwan, Middle East, Europe and the United States.

The Company also reinforced its strong partnerships with global media solutions and broadcast service providers such as Arqiva, Encompass, European Broadcasting Union and Globecast as we delivered live news, special events and sports tournaments such as the APEC and ASEAN meetings, the 29th Summer Universiade and the 29th SEA Games in 4K and HD formats.

#### **OCCASIONAL USE**

Via our suite of dedicated C-band and Ku-band Occasional Use transponders the Company distributed a wide range of sports, news and special events in 2017 including the Indian Super League cricket tournament, the UK's FA Cup, the Six Nations Rugby Union Championship from Europe, the J League Soccer tournament from Japan, the Johannesburg Open Golf tournament from South Africa, the Major League Soccer season from the U.S., the Melbourne Cup horse race and the FINA Swimming World Cup from nine locations.

Among other regional meetings, major economic and entertainment events carried by AsiaSat in 2017 were the World Economic Forum in Switzerland, the Belt and Road Forum in Beijing, the Academy Awards and the Golden Globe Awards in California.

## Chief Executive Officer's Statement

#### THE FLEET OVERVIEW

As of 31 December 2017, the number of transponders leased or utilised by the Company was 126 as compared with 99 transponders as of 31 December 2016. Overall payload utilisation for the period ended 31 December 2017 was 69% as compared to 67% as of 31 December 2016.

The launch of AsiaSat 9 in September 2017 from Baikonur, Kazakhstan successfully replaced AsiaSat 4 at 122 degrees East. With its enhanced power, improved coverage and greater technical efficiency the AsiaSat 9 payload includes customised beams for Australasia, East Asia, Myanmar and Indonesia as well as providing improved service reliability to customers.

#### IN ORBIT CAPACITY

AsiaSat 3S is providing service at 146 degrees East.

AsiaSat 4, with 28 C-band and 20 Ku-band transponders, was leased in its entirety to a single customer under the terms of a four-year utilisation contract and relocated to the customer's designated orbital slot in November 2017 with telemetry, tracking and command (TT&C) fully controlled by AsiaSat.

AsiaSat 5 at 100.5 degrees East is the Company's primary distribution platform for live sports and news from around the world targeting viewers in the region with news and events such as the ASEAN summits and APEC meetings along with soccer tournaments, golf and baseball series. In addition, AsiaSat 5 serves aviation and telecommunications customers through the delivery of innovative and high demand VSAT services.

AsiaSat 6 at 120 degrees East provides a high-value platform for the distribution of High Definition TV (HDTV) and other services across China.

AsiaSat 7 at 105.5 degrees East is the regional platform of choice for premium content across South Asia and East Asia, global TV networks as well as an anchor satellite for in flight connectivity services within China.

AsiaSat 8 with 24 high-powered Ku-band transponders was leased to a single customer for a minimum of four years. With its TT&C fully controlled by AsiaSat, AsiaSat 8 was relocated to the customer's designated orbital position in February 2017.

AsiaSat 9 at 122 degrees East carries 28 high performance C-band and 32 high powered Ku-band transponders to provide TV broadcast distribution, Direct-to-Home (DTH) and broadband services across the Asia Pacific. A growing number of broadcasters use AsiaSat 9 as a platform for high value TV distribution including UHD video content via the "4K-SAT" channel pioneered by AsiaSat to promote UHD broadcasting via satellite in Asia.

## Chief Executive Officer's Statement

#### MANAGEMENT TEAM

As part of our on-going commitment to enhanced customer relationships and responsiveness to changing market dynamics, in 2017 we reinforced our sales capacity with the appointment of Mr. Barrie Woolston to the newly-created post of Chief Commercial Officer and the restructuring of our regional sales teams for China, EMEA and the South East Asia markets.

#### **INDUSTRY LEADERSHIP**

Of course, in a fast-evolving digital environment our customer profiles and their technical requirements are changing. Nevertheless, AsiaSat remains committed to innovation and adaptability while enhancing our service quality and relationships with our long-standing partners and customers.

Andrew G. JORDAN Chief Executive Officer

Hong Kong, 23 March 2018

#### **CORPORATE GOVERNANCE PRACTICES**

In the interest of the shareholders of the Company ("Shareholders"), the Company is committed to high standards of corporate governance and is devoted to identifying and formalising best practices. Throughout 2017, the Group complied with the requirements of local and relevant overseas regulators, and applied the principles and complied with the provisions of Corporate Governance Code and Corporate Governance Report ("CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities ("Listing Rules") on the Stock Exchange.

#### DIRECTORS' SECURITIES TRANSACTIONS: IN RESPECT OF MODEL CODE (APPENDIX 10)

The Company has adopted procedures governing Directors' securities transactions in compliance with the Model Code as set out in Appendix 10 to the Listing Rules. Following specific enquiry by the Company, all Directors have confirmed that they fully complied with the Model Code throughout 2017.

#### THE COMPANY

The Company is listed on the Stock Exchange and the majority of its shares are held by a private company, Bowenvale Limited ("Bowenvale"), incorporated in British Virgin Islands, with a 74.43% holding. Both CITIC Group Corporation ("CITIC") and The Carlyle Group L.P. ("Carlyle") have equal voting rights in Bowenvale, and in turn, enjoy equal voting rights in the Company. Under the shareholders' agreement of Bowenvale, CITIC and Carlyle are each entitled to appoint, and remove, up to four Directors to, and from, the Board.

#### **BOARD OF DIRECTORS**

The Board is currently composed of 11 members: six appointed by the shareholders of Bowenvale, CITIC and Carlyle, as Non-executive Directors ("NEDs"), namely Mr. Gregory M. Zeluck (*Chairman*), Mr. Ju Wei Min (*Deputy Chairman*), Mr. Luo Ning, Mr. Peter Jackson, Mr. Herman Chang Hsiuguo and Mr. Julius M. Genachowski; four Independent Non-executive Directors ("INEDs"), namely Mr. Marcel R. Fenez, Mr. Steven R. Leonard, Ms. Philana Wai Yin Poon and Ms. Maura Wong Hung Hung; and one Executive Director ("ED"), Mr. Andrew G. Jordan, who is also the Chief Executive Officer ("CEO") of the Company. The alternate Director of Mr. Luo Ning is Mr. Chong Chi Yeung.

Ordinarily, the Chairman and the Deputy Chairman of the Board are appointed in rotation for two years by CITIC and Carlyle from their nominated Directors.

Pursuant to the requirement in the Listing Rules, the Company has received a written confirmation from each INED of his/her independence. The Company considers all of the INEDs to be independent.

The Board is scheduled to meet on a quarterly basis and additional Board meetings are held when required. The Board also holds private session at least once per year without the presence of senior management members.

The Board deals with strategic and policy issues and approves corporate plans and budgets and monitors the performance of management. The day-to-day operations of the Company are delegated to its senior management. The Board has established a framework of corporate governance and is supported by four committees, a Remuneration Committee, a Nomination Committee, an Audit Committee, and a Compliance Committee, each of which has its own charter covering its authority and duty. The Chairmen of these committees report regularly to the Board on matters discussed.

The Chairman of the Board is responsible for the leadership and effective running of the Board, and ensuring that the Board discusses all key and appropriate issues in a timely and constructive manner. The CEO is delegated with the authority and responsibility of running the Group's business, and implementation of the Group's strategy in achieving its overall commercial objectives. The roles of the Chairman and the CEO are segregated and not assumed by the same individual. Currently, Mr. Gregory M. Zeluck and Mr. Ju Wei Min act as Chairman and Deputy Chairman respectively, while Mr. Andrew G. Jordan acts as CEO.

All the INEDs and NEDs are appointed for specific terms of three years each or, in the case of their initial appointment, for the period up to the Company's next annual general meeting ("AGM") following their appointment. They are all subject to retirement, rotation and re-election at the Company's AGM. Save as disclosed above in respect of the appointments of Directors by CITIC and Carlyle, all of the Board members have confirmed that they are totally unrelated to each other and to the senior management in every respect, including financial, business and family.

#### **DIRECTORS' TRAINING**

Pursuant to Code Provision A6.5 of the CG Code, all Directors should participate in a programme of continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. Furthermore, the Company is responsible for arranging and funding training with an appropriate emphasis on Directors' roles, functions and duties.

During the year, the Company has arranged for Directors to participate in external seminars or briefings relating to the roles, functions and duties of a listed company director and the latest developments in regulatory requirements.

The following table summarises the training received by each Director in the year 2017 based on the training records provided by the Directors:

External Seminars/ Briefings/Self Reading

#### Name

#### NEDs

Gregory M. Zeluck <i>(Chairman)</i>	
Ju Wei Min (Deputy Chairman)	$\checkmark$
Luo Ning	$\checkmark$
Peter Jackson	$\checkmark$
Herman Chang Hsiuguo*	$\checkmark$
Julius M. Genachowski	$\checkmark$
Álex S. Ying <sup>#</sup>	
Chong Chi Yeung (alternate to Luo Ning)	$\checkmark$
INEDs	
Marcel R. Fenez⁺	$\checkmark$
Steven R. Leonard <sup>+</sup>	$\checkmark$

Maura Wong Hung Hung	✓
Kenneth McKelvie^	$\checkmark$
James Watkins^	$\checkmark$
Stephen Lee Hoi Yin@	$\checkmark$

#### ED

Andrew G. Jordan	$\checkmark$

- \* Appointed on 28 July 2017
- Resigned on 28 July 2017
- + Appointed on 1 April 2017
- Resigned on 1 April 2017
   Resigned on 16 March 2018

#### **BOARD COMMITTEES**

The Board has established the Remuneration Committee ("RC"), the Nomination Committee ("NC"), the Audit Committee ("AC") and the Compliance Committee ("CC") in accordance with the CG Code.

#### **REMUNERATION COMMITTEE**

The objectives of the RC are as follows:

- (i) formulates the remuneration policies and guidelines for the Board's approval;
- (ii) ensures that the remuneration offered is appropriate and is in line with market practice;
- (iii) considers and reviews:
  - a. remuneration package of the ED;
  - b. remuneration and other conditions for senior management employees; and
  - c. emoluments of the INEDs and NEDs prior to their approval by the Board each year.

The RC shall have the sole authority to:

- (i) retain or terminate consultants to assist the RC in the evaluation of remuneration packages for Directors, CEO and senior management; and
- (ii) determine the terms of engagement and the extent of funding necessary for payment of compensation to any consultant retained to advise the RC.

The following is a summary of the work performed by the RC in 2017:

- (i) reviewed and recommended to the Board bonuses for 2017;
- (ii) reviewed and approved the extension of the existing share award scheme;
- (iii) recommend a new share award scheme;
- (iv) reviewed and recommended the extension of the staff retirement age to 65;
- (v) engaged an external consultant to review the remuneration packages for directors and senior management;

#### **REMUNERATION COMMITTEE (CONTINUED)**

(vi) approved restricted shares awards for eligible employees for 2017;

(vii) reviewed and recommended to the Board the 2018 annual salary increment; and

(viii) reviewed and recommended to the Board the Directors' emoluments for 2017.

The Group has established a performance-based appraisal system. The present remuneration packages consist of salaries, performance bonuses, share awards (applicable to certain grades of employees) and fringe benefits that are comparable with the market. The basis of determining the emoluments payable to the ED and senior management were determined with reference to the market survey included in an independent consultant's report.

The remuneration paid to the members of senior management by bands in 2017 is set out below:

Emolument bands (in HK dollar)	Number of Individuals
HK\$5,000,001 – HK\$6,000,000	2
HK\$8,000,001 – HK\$9,000,000	2

Particulars of the Share Award Schemes and Share Option Scheme are set out in Note 18 to the consolidated financial statements.

#### Composition

The RC is composed of five members, of whom three are INEDs, namely Mr. Steven R. Leonard, who is also the Chairman, Mr. Marcel R. Fenez and Ms. Maura Wong Hung Hung, whilst the other two members are NEDs, namely Mr. Peter Jackson and Mr. Gregory M. Zeluck.

#### NOMINATION COMMITTEE

The primary objectives of the NC are as follows:

- (i) identifies individuals qualified to become Directors (consistent with criteria approved by the Board);
- (ii) selects or recommends to the Board candidates for appointment as Directors;
- (iii) oversees the evaluation of performance of the Board; and
- (iv) develops succession plans for the CEO and other members of senior management.

#### NOMINATION COMMITTEE (CONTINUED)

The NC has the sole authority to:

- (i) retain and terminate consultancy firms for identifying Director candidates;
- (ii) retain other professionals to assist it with background checks; and
- (iii) approve the fees and engagement terms of the relevant consultancy firms and professionals.

The following is a summary of the work performed by the NC in 2017:

- (i) recommended Directors for re-election at the AGM;
- (ii) reviewed succession plans;
- (iii) reviewed the independence of INEDs;
- (iv) recommended the suitable candidates for appointment of new INEDs;
- (v) oversaw the self-assessment of the Board and its committees; and
- (vi) recommended the biennial rotation of Chairman and Deputy Chairman.

#### Composition

The NC is composed of five members, of whom three are INED's, namely Ms. Maura Wong Hung, who is also the Chairman, Mr. Steven R. Leonard and Ms. Philana Wai Yin Poon, whilst the other two members are NEDs, namely Mr. Herman Chang Hsiuguo and Mr. Ju Wei Min.

#### **Summary of Board Diversity Policy**

The Company recognises that board diversity is an important element in creating a fair and effective Board and that having a Board with a balance of skills, backgrounds, expertise and diversity of perspectives can be beneficial to the Company's business.

When determining the composition of the Board, the Company considers board diversity from a number of aspects, including but not limited to experience, leadership, cultural and educational background, qualification, professional ethics, expertise, skill, know-how, gender and age. All Board appointments are based on merit, and candidates are considered against objective selection criteria, having due regard to the benefits of diversity on the Board.

The NC will review this policy, as appropriate, to ensure its effective implementation. The NC will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and determination.

#### AUDIT COMMITTEE

The primary objective of the AC is to assist the Board in fulfilling its oversight responsibilities with respect to:

- (i) the accounting and financial reporting processes of the Group, including the accuracy of the financial statements and other financial information provided by the Group to its Shareholders, the public and the Stock Exchange;
- (ii) the Independent Auditor's ("IA") qualifications and independence;
- (iii) the audit of the Group's financial statements and the effectiveness of internal control procedures over financial reporting processes; and
- (iv) the performance of the Group's internal audit function and of the IA.

The members of the AC assist the Board in fulfilling its responsibilities by providing an independent review and supervision of financial reporting, and satisfying themselves as to the effectiveness of the risk management and internal control procedures of the Group and the adequacy of external and internal audits.

The AC has the sole authority and responsibility to:

- (i) select, evaluate and, where appropriate, replace the IA (or to nominate the IA for Shareholders' approval);
- (ii) approve all audit engagement fees and terms and all non-audit engagements with the IA; and
- (iii) perform such other duties and responsibilities set forth in any applicable independence and regulatory requirements.

The AC may consult with management, including the CEO and the personnel responsible for the internal audit function, but shall not delegate these responsibilities.

The following is a summary of the work performed by the AC in 2017:

- (i) reviewed the financial statements and reports for the year ended 31 December 2016 and for the six months ended 30 June 2017;
- (ii) discussed and reviewed the key audit matters determined by the IA for the year ended 31 December 2017;
- (iii) reviewed the IA's statutory audit plan and the management representation letters to the IA;

#### AUDIT COMMITTEE (CONTINUED)

- (iv) considered and approved the 2017 audit fees;
- (v) considered and approved the non-audit services fees for the Group;
- (vi) reviewed the accounting principles and practices adopted by the Group and the consolidated financial statements for the year ended 31 December 2017 in conjunction with the IA;
- (vii) reviewed the Group's risk management and internal control system, including financial, operational and compliance control, and risk management functions;
- (viii) reviewed the "Continuing Connected Transactions" set forth on pages 57 and 58 prior to their review and confirmation by the Board ; and
- (ix) conducted a private session with the IA.

#### Auditors' Remuneration and Professional fees

The fees incurred and described below for 2017 were as follows:

	2017 HK\$'000	2016 HK\$′000
Audit Fees	1,960	1,900
Tax Fees	2,009	1,240
All Other Fees	3,202	
	7,171	3,140

#### **Audit Fees**

The aggregate fees incurred by the Group for professional services rendered by the IA for the audit and review of the Group's financial statements.

#### Tax Fees

The aggregate fees incurred by the Group for professional services rendered by professional and other advisors for tax compliance, tax advice and tax planning.

#### **All Other Fees**

The aggregate fees incurred by the Group for products and services provided by professional and other advisors, other than for services described in the paragraphs above.

#### AUDIT COMMITTEE (CONTINUED)

#### Resources

The AC has the authority to retain independent legal, accounting and other consultants to advise the AC. The AC may request any officer or employee of the Company or the Company's outside counsel or the IA to attend a meeting of the AC or to meet with any members of, or consultants to, the AC.

#### Funding

The AC determines the extent of funding necessary for payment of:

- (i) compensation to the IA engaged for the purpose of preparing or issuing an Audit Report or performing other audit, review or attestation services for the Company;
- (ii) compensation to any independent legal, accounting and other consultants retained to advise the AC; and
- (iii) ordinary administrative expenses of the AC that are necessary or appropriate in carrying out its duties.

#### Composition

The AC is composed of six members, four of whom are INEDs, namely Mr. Marcel R. Fenez, Ms. Philana Wai Yin Poon, Mr. Steven R. Leonard and Ms. Maura Wong Hung Hung, who satisfy independence, financial literacy and experience requirements, whilst the other two members are NEDs, namely Mr. Ju Wei Min and Mr. Herman Chang Hsiuguo, and have only observer status with no voting rights. The AC is chaired by an INED, namely Mr. Marcel R. Fenez, who possesses appropriate professional qualifications and experience in financial matters.

The AC is scheduled to meet at least twice a year. It also holds private sessions without the presence of the Company's officers and management.

#### **COMPLIANCE COMMITTEE**

The primary objective of the CC is to assist the Board in carrying out its corporate governance duties and its duties are:

- (i) develops and reviews the Group's policies, procedures and practices on corporate governance and makes recommendations to the Board;
- (ii) reviews and monitors the Group's policies and practices on compliance with legal and regulatory requirements;

#### **COMPLIANCE COMMITTEE (CONTINUED)**

- (iii) monitors the investigation and resolution of any significant instances of non-compliance or potential non-compliance reported to it;
- (iv) reviews and monitors the training and continuous professional development of Directors and senior management of the Company;
- (v) reviews and monitors the code of conduct and compliance manual applicable to Directors and employees;
- (vi) reviews the Company's compliance with the CG Code and disclosure in the Company's corporate governance report; and
- (vii) monitors the Group's policies, procedures and practices in relation to disclosures of inside information and makes recommendations to the Board.

The CC has the sole authority to:

- (i) retain legal and other external consultants to assist the CC; and
- (ii) request any officer or employee of the Group or the Group's outside counsel or consultants to attend the meeting or to meet with any members of, or consultants to, the CC.

The following is a summary of the work performed by the CC in 2017:

- (i) reviewed the corporate governance report included in the 2016 Annual Report and 2017 Interim Report;
- (ii) reviewed the Group's compliance with various legal and regulatory requirements; and
- (iii) reviewed the compliance with the code of conduct and compliance manual applicable to the directors and employees.

#### Composition

The CC is currently composed of five members, of whom two are INEDs, namely Ms. Philana Wai Yin Poon, who is also the Chairman, and Mr. Marcel R. Fenez, while two are NEDs, namely Mr. Julius M. Genachowski and Mr. Peter Jackson and one is the ED, namely Mr. Andrew G. Jordan.

## ATTENDANCE RECORD OF EACH DIRECTOR AT BOARD MEETINGS, BOARD COMMITTEES MEETINGS AND THE GENERAL MEETINGS

The following table summarises the attendance of each Director and each Board Committee member in 2017:

Attendance/Number of Meetings held

	Board Meeting	Audit Committee	Remuneration Committee	Nomination Committee	-	General Meeting
NEDs						
Gregory M. Zeluck <sup>®</sup> <i>(Chairman)</i> Ju Wei Min <sup>®</sup> <i>(Deputy Chairman)</i>	4/4 4/4	2/2	2/3	2/2		1/1 1/1
Luo Ning <sup>®</sup> Peter Jackson <sup>®</sup> Herman Chang Hsiuguo <sup>®®</sup> Julius M. Genachowski <sup>®</sup> Chong Chi Yeung	4/4 4/4 2/2 4/4	1/1	3/3	1/1	2/2 2/2	1/1 1/1 1/1
(alternate to Luo Ning) Alex S. Ying <sup>®®</sup>	4/4 2/2	1/1		1/1		1/1 1/1
INEDs						
Marcel R. Fenez <sup>©</sup> Stephen Lee Hoi Yin <sup>®</sup> Steven R. Leonard <sup>©</sup> Maura Wong Hung Hung Kenneth McKelvie <sup>©</sup> James Watkins <sup>©</sup>	3/3 4/4 3/3 4/4 1/1 1/1	1/1 2/2 1/1 2/2 1/1 1/1	2/2 3/3 3/3 1/1	1/2 1/1 2/2 1/1	1/1 2/2 1/1 1/1 1/1	1/1 1/1 1/1 1/1
ED						
Andrew G. Jordan <i>(CEO)</i> <ul> <li>Carlyle appointed Directors</li> <li>CITIC appointed Directors</li> <li>appointed on 28 July 2017</li> <li>resigned on 28 July 2017</li> <li>resigned on 1 April 2017</li> </ul>	4/4				1/1	1/1

resigned on 1 April 2017
 resigned on 16 March 2018

#### ACCOUNTABILITY AND AUDIT

#### **Financial reporting**

The Directors of the Company acknowledge that they are responsible for overseeing the preparation of financial statements for each financial period, which give a true and fair view of the financial position of the Group and of the financial performance and cash flows for that period. In preparing the financial statements for the year ended 31 December 2017, the Directors have:

- selected suitable accounting policies and applied them consistently;
- appropriately adopted all applicable Hong Kong Financial Reporting Standards;
- made judgments and estimates that are prudent and reasonable; and
- have prepared the financial statements on the going concern basis.

The objective of the Group is to deliver sustainable returns with solid financial fundamentals, so as to enhance long-term total return for Shareholders. The discussion of the business strategy is set out in Chairman's Statement and Chief Executive Officer's Statement.

A description by the IA, PricewaterhouseCoopers, in respect of their reporting responsibilities is set out on pages 137 to 145.

The Group recognises that high quality corporate reporting is important in reinforcing the trust of the Shareholders of the Company and aims at presenting a balanced, clear and comprehensible assessment of the Company's performance, position and prospects in all corporate communications. The annual and interim results of the Group are announced in a timely manner within three and two months respectively after the end of the relevant periods in compliance with the requirements of the Listing Rules.

#### **Risk management and internal control**

#### System and procedures

The Board acknowledges its responsibility to ensure that a sound and effective risk management and internal control system is maintained, which includes a defined management structure with specified limits of authority to:

- (i) achieve business objectives and safeguard assets against unauthorised use or disposition;
- (ii) ensure maintenance of proper accounting records for the provision of reliable financial information for internal use or for publication; and
- (iii) ensure compliance with the relevant legislation and regulations.

#### ACCOUNTABILITY AND AUDIT (CONTINUED)

#### Risk management and internal control (Continued)

#### System and procedures (Continued)

The system is designed to provide reasonable, but not absolute, assurance against material misstatement or loss, manage rather than eliminate risks of failure in operational systems, and to ensure achievement of the Group's objectives.

#### Annual assessment

In 2017, the Board, through its AC, conducted a review of the Group's risk management and internal control system, including financial, operational and compliance control, and risk management functions. To formalise the annual review of the Company's risk management and internal control system, the AC made reference to the requirements of the relevant regulatory bodies. The Board is of the view that, in general, the Group has set up a sound risk management and internal control environment and implemented an effective system of risk management and internal control.

#### Internal audit plan

The Internal Auditor follows a risk-and-control-based approach. A three-year internal audit plan is formulated in a risk-weighted manner so that priority and appropriate audit frequency is given to areas with higher risks. The Internal Auditor performs regular financial and operational reviews on the Group. The audit findings and control weaknesses, if any, are reported to the AC or CC. The Internal Auditor monitors the follow-up actions agreed upon in response to its recommendations.

#### Grievances and whistle-blowing policies

The Group has established defined procedures for handling employees' complaints, grievances and alerts of wrongdoings. Recommendations on improvements can be channelled to the respective department heads or escalated to the CEO. If the complaint is about the CEO or a Director, the employee can report directly to the Chairman of the AC or of the CC.

To encourage employees to raise concerns about internal malpractice without hesitation, the Group has also established a whistle-blowing policy, with embedded procedures for reporting such matters directly to the Chairman of the AC or CC, who will review the reported complaint and decide how the investigation should be conducted.

#### **COMPANY SECRETARY**

The Company Secretary is an employee of the Group and has confirmed that she has taken no less than 15 hours of the relevant professional training for the year ended 31 December 2017 in compliance with Rule 3.29 of the Listing Rules.

#### SHAREHOLDERS' RIGHTS

#### Convening of a special general meeting ("SGM") on Requisition by Shareholders

Article 70 of Company's Bye-laws sets out the position when a requisition is made by Shareholders. Article 70 provides that a SGM shall be convened on requisition, as provided by the Companies Act 1981 of Bermuda (as amended), or, in default, may be convened by the requisitionists.

Pursuant to section 74 of the Companies Act 1981 of Bermuda (as amended), a Shareholder or Shareholders holding at the date of the deposit of the requisition not less than one-tenth of the paid-up capital of the Company as at the date of the deposit carries the right of voting at general meetings of the Company may requisition the Directors to forthwith proceed duly to convene a SGM by depositing a written requisition at the registered office of the Company.

The written requisition must state the purposes of the meeting (including the resolutions to be considered at the meeting), signed by the requisitionists, deposited at the registered office of the Company at Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda and may consist of several documents in like form each signed by one or more requisitionists.

If the Directors do not within twenty-one days from the date of the deposit of the requisition proceed duly to convene a SGM, the requisitionists, or any of them representing more than one half of the total voting rights of all of them, may themselves convene a SGM, but any SGM so convened shall not be held after the expiration of three months from the date of deposit of the requisition.

A SGM so convened by the requisitionists shall be convened in the same manner, as nearly as possible, as that in which meetings are to be convened by the Directors.

#### Procedures for making enquiry to the Board

Shareholders may at any time send their enquiries and concerns to the Board in writing through the Company Secretary at 12/F, Harbour Centre, 25 Harbour Road, Wanchai, Hong Kong. The Company Secretary shall forward the Shareholders' enquiries and concern to the Board to answer the Shareholders' questions.

#### Procedures for putting forward proposals at general meetings

Any number of Shareholders of the Company holding not less than one-twentieth of the total voting rights of all Shareholders having the right to vote at the general meeting of the Company or not less than 100 Shareholders of the Company can submit a written requisition to the Company requesting the Company:

- (a) to give to the Shareholders entitled to receive notice of the next AGM notice of any resolution which may properly be moved and is intended to be moved at that meeting; and/or
- (b) to circulate to the Shareholders entitled to have notice of any general meeting sent to them any statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

#### SHAREHOLDERS' RIGHTS (CONTINUED)

#### Procedures for putting forward proposals at general meetings (Continued)

A copy of the requisition signed by the requisitionists, or two or more copies which between them contain the signatures of all the requisitionists, must be deposited at the registered office of the Company (Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda):

- (i) in the case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and
- (ii) in the case of any other requisition, not less than one week before the meeting.

The requisitionist(s) must also deposit or tender with the requisition a sum reasonably sufficient to meet the Company's expense in serving the notice of resolution and/or circulation of statement to the Shareholders pursuant to the requisition.

Provided that if, after a copy of the requisition requiring notice of a resolution has been deposited at the registered office of the Company, the AGM is called for a date six weeks or less after the copy has been deposited, the copy though not deposited within the above-mentioned time shall be deemed to have been properly deposited for the purposes thereof.

#### INVESTOR RELATIONS AND COMMUNICATION WITH SHAREHOLDERS

The Board recognises its accountability to Shareholders for the performance and activities of the Company and attaches considerable importance to the effectiveness of its communications with Shareholders. To this end, an Investor Relations section has been established as part of the Company's website, www.asiasat.com, to provide information to Shareholders about the Company. This is in addition to other corporate communications with Shareholders, such as circulars, notices, announcements, interim reports and annual reports, copies of which can be found in the Company's website.

The interim report and annual report contain a full Financial Review and an Operations Review together with sections on Corporate Governance, Environmental, Social and Governance Report and Management Discussion and Analysis.

The AGM is the principal forum for direct dialogue with shareholders at which Shareholders are invited to ask questions on the Company's operations or financial information.

At the AGM, Shareholders can vote on each proposed resolution and all issues to be considered by Shareholders will be proposed at the general meeting as separate resolutions. Pursuant to the Listing Rules, voting by poll is now mandatory for all Shareholders meetings.

#### **CONSTITUTIONAL DOCUMENTS**

During the year, there was no change in the Company's constitutional documents. A copy of the Company's Bye-laws is posted on the websites of the Company and the Stock Exchange.

#### **GUIDELINES ON CONDUCT**

The Company periodically issues notices to its Directors and employees reminding them that there is a general prohibition on dealing in the Company's listed securities during the blackout periods before the announcement of the interim and annual results.

The Company has a Code of Business Conduct and Ethics available on its website, www.asiasat.com.

At AsiaSat, we care about our environment and our community. We are committed to building community spirit and cultivating corporate citizenship through supporting employee volunteering, encouraging donation in cash or gifts-in-kind to the community, and making corporate donations. Management is also dedicated to maintaining a high standard of corporate governance within the Company.

It is our policy to comply with all laws, rules, regulations and sanctions which are applicable to our Company and our business, whether through directly related companies or third parties. We also expect our employees, agents, consultants, contractors, intermediaries, representatives, suppliers and business partners to demonstrate ethical principles and observe the highest standards of integrity and honesty in all professional and personal dealings.

#### A. ENVIRONMENTAL

#### A.1 Emissions

#### **Operating Centres**

AsiaSat is a leading satellite operator in Asia with our satellite control facilities in Hong Kong at the AsiaSat Tai Po Earth Station and backup facilities at the Stanley Earth Station. We currently operate a fleet of seven satellites. The Company is conscious of the need to minimize the environmental, health and safety impacts of our daily operations and to comply with relevant environmental laws.

The Group has adopted a "reduce, reuse, repair and recycle" policy to help support our environment aims, namely to preserve and maintain a clean and sustainable environment for future generations.

The Group uses resources responsibly, efficiently and effectively in order to contribute to a sustainable society and complies with international standards and regulations.

#### (a) CO<sub>2</sub> Emissions

GHG (Green House Gas) is considered one of the dominant contributors to global warming; it is divided into direct and indirect emissions. For the purpose of this report, AsiaSat is focusing on its two operating centres, where over 95% of the Group's total  $CO_2$  emissions are generated.

Over the years, AsiaSat has incorporated measures to reduce indirect emissions from its operating centres. Our effort continues to focus on but is not limited to the following areas:

- Air conditioning systems management through new operation strategies, timing and temperature control;
- Improved thermal insulation and air flow within the operating centres;

#### A. ENVIRONMENTAL (CONTINUED)

#### A.1 Emissions (Continued)

#### **Operating Centres (Continued)**

#### (a) CO<sub>2</sub> Emissions (Continued)

- Equipment operations: optimised use of equipment and consolidation of uplink traffic management; and
- Use of Green technologies and equipment.

Through the use of the above measures, the indirect emissions are managed efficiently. In addition, AsiaSat has completed the installation of an electric vehicle charging station to encourage our employees in using hybrid and/or electric vehicles for their transportation.

Indirect emissions, based on the latest conversion factor from our electricity supplier, generated through daily consumption of electricity via the operating centres totalled approximately 3,220 tonnes of  $CO_2$  (99.9995% of the total  $CO_2$  emissions) in 2017, while direct emissions are produced by diesel generators which contributed about 0.015 tonnes (about 0.0005% of the total  $CO_2$  emission). The latest conversion factor from the electricity supplier is based on the supplier's sources of energy (natural gas, coal or oil) which AsiaSat has no ability to influence.

The operation of AsiaSat does not produce the hazardous waste products.

#### (b) Electromagnetic Emissions

On the consideration of electromagnetic emissions' effect on human safety, AsiaSat performs regular electromagnetic radiation level measurements at 123 locations spread out over the operating centres. Employee working areas are further equipped with radiation emission alarms to safeguard employees from accidental electromagnetic emission leaks. The average electromagnetic emission flux density measured over the year on 123 locations is 0.0003W/m<sup>2</sup> with a maximum reading of 0.005W/m<sup>2</sup> inside the shielded area at one of the 6.3m antennae. These levels are significantly lower than the recommendation from ITU-T K.100 (Dec 2014) of 10W/m<sup>2</sup> and an improvement from 2016. The Company confirms these levels are well within the safety requirements, which provides a healthy working environment for its employees. This is an order of magnitude better than the compliance required by the applicable laws and regulations relating to occupational health and safety hazards.

In addition, the electromagnetic power density at the operating centres' external surrounding area is less than 1/16 of that in the area inside the operating centres, thus providing a safe environment for the community.

#### A. ENVIRONMENTAL (CONTINUED)

#### A.2 Use of Resources

The resources used by the Group consist principally of the electricity, water and paper consumed at the office and the earth station. The water consumption of the Group for the year 2017 is mainly from the earth station with the consumption of 356m<sup>3</sup>. The paper consumption in the Group is mainly for document printing and is minimal. The Group continues to practise paper saving initiatives, such as double-sided printing and, built-in password confirmation to avoid printing mistakes and use of electronic document to reduce paper consumption. The Group has also implemented the collection of waste paper for effective recycling.

The electricity consumption for the Group, which is mainly from Tai Po earth station for the year ended 31 December 2017 is 5,238,505Kw. The Group has adopted the following measures to reduce the electricity consumption:

- Timer control to shorten the operating duration of electrical systems, like air conditioning system and illuminating equipment;
- Temperature control to maintain the office temperature at 25°C;
- Replacing low efficiency illuminations with LED;
- Replacing old equipment in Tai Po earth station with new one with more energy efficiency; and
- Turn off unused equipment.

#### A.3 The Environment and Natural Resources

Due to the nature of the business, apart from the above-mentioned emissions and resources usage, the Group does not have significant direct or indirect impact on the environment or on natural resources in the course of its operations. Resources consumed in the offices were mainly for document printing. The Group has encouraged the use of electronic document and electronic filing to reduce the paper consumption.

#### B. SOCIAL

The Group believes that one of the key aspects of its success is the good relationship it maintains with employees. We are committed to nurturing an open and diverse working environment for our employees. We offer numerous growth and development opportunities with competitive rewards and benefits, with the aim of helping our employees achieve a healthy work-life balance.

#### **B.1 Employment**

#### (a) Diversity of staff

The details of diversity of staff for the Group for the year ended 31 December 2017:

GENDER	MALE	FEMALE	TOTAL
	85	55	140
LOCATION	HONG KONG	CHINA	TOTAL
	122	18	140
AGE	40 AND BELOW	ABOVE 40	TOTAL
Hong Kong China	43	79 10	122 18
EMPLOYMENT TYPE	PERMANENT	CONTRACT	TOTAL
	138	2	140

#### (b) Turnover rate

The employee turnover rate of the Group for the year ended 31 December 2017 is 12.2%.

#### B. SOCIAL (CONTINUED)

#### **B.2 Health and Safety**

To safeguard employees' occupational health and safety, the Group provides a safe, healthy and comfortable working environment and has complied with relevant rules and regulations. The Group offers its employees comprehensive health care insurance coverage, which covers the staff and their family members.

To strengthen employees' health awareness, the Group has established a Health & Wellness Program and regularly arranges health talks and encourage the employees' participation to raise awareness of the importance of both physical and mental fitness.

During the year 2017, Group did not experience any major accident or work injury.

#### **B.3 Development and Training**

The Group provides a variety of training programs to our employees based on individual and business needs, including on-the-job training, in-house training, and external training and education subsidies. Average training hours for each employee was about 25.6 hours for the year 2017.

#### **B.4 Labour Standards**

The Group fully understands that employing child labour and forced labour is a violation of basic human rights and international labour conventions and strictly prohibits the use of child labour and forced labour in our business operations. The Group has also complied with all relevant labour laws and regulations during the year and strives to create an environment of respect, integrity and fairness for our employees.

#### **B.5 Supply Chain Management**

The Group values the partnership with suppliers and works together with them to promote sustainable development of the Group. The Group has established a procurement policy to evaluate suppliers, including background, qualification, past performance, quality control of services, financial status, fulfilment of contracts, professionalism of project team, operation in compliance with relevant laws and regulations and with a goal to act for the best interests of their environments and society. Whether the supplier is qualified is determined based on the evaluation results, and those suppliers failing to meet the requirements ultimately will be disqualified. The Group values communication with suppliers and will continue to provide feedback to the suppliers to improve the performance of the services received.

#### B. SOCIAL (CONTINUED)

#### **B.6 Product Responsibility**

The Group is committed to offering excellent and reliable services to our customers. As one of Asia's leading satellite operators, we aim to provide our customers with consistently high-quality services that meet their current and future requirements. We have established the Customer Network Centre (CNC), which provides our customers with 24/7 all-round support, including traffic monitoring, equipment qualification and network activation, interference handling and management.

The Group is also committed to protecting the privacy of our customers, and have taken certain steps to ensure our customer's personal data are protected against unauthorised use or disclosure. Personal data collected and held by the Group will be used or disclosed only in accordance with our Personal Data (Privacy) Policy and the Hong Kong Personal Data (Privacy) Ordinance.

#### B.7 Anti-corruption

AsiaSat is committed to preventing bribery and corruption and to consistently applying the letter and spirit of laws, rules and regulations applicable to our business, whether through directly related companies or third parties. This includes, without limitation, compliance with the UK Bribery Act 2010, the US Foreign Corrupt Practices Act as well as the Hong Kong Prevention of Bribery Ordinance.

AsiaSat has in place company policies and procedures designed to prevent, detect and report bribery and corruption, which applies to all AsiaSat subsidiaries, offices and business partners worldwide. Our company policy prohibits any AsiaSat personnel from, directly or indirectly, offering, promising, soliciting or receiving any payment that is in the nature of a bribe, kickback, advantage or other inducement in any form. This applies whether the payment has the purpose or effect of public or commercial bribery or influencing a public official in the performance of his or her official functions or duties. We expect all third parties working with us or on our behalf (including but not limited to agents, consultants and representatives) to comply with these principles in their performance of their work for or on behalf of AsiaSat.

# Environmental, Social and Governance Report

## **B. SOCIAL (CONTINUED)**

## **B.7 Anti-corruption (Continued)**

Key elements of our Anti-Bribery and Corruption Policy include:

- Guidelines on offering and receiving gifts and hospitality;
- Rules on making charitable donations or political contributions;
- Dealing with requests for facilitation or "grease" payments;
- Due diligence for selecting and managing potential suppliers, agents, intermediaries and other business partners;
- An anonymous whistle-blower hotline for AsiaSat staff to report any suspicion of fraud or corruption;
- Regular communications and training to remind staff of our anti-corruption commitments;
- Verification statement by staff acknowledging that he or she has read and understood the Company's Anti-Bribery Policy; and
- Ongoing monitoring of our anti-corruption commitments and annual audits for potential fraud risks.

A copy of our "**Code of Business Conduct and Ethics**" is available on our website in both Chinese and English: www.asiasat.com. The Code is provided to our agents and representatives, including consultants.

## **B.8 Community Investment**

#### **Corporate Social Responsibilities (CSR)**

The Group has been awarded as Caring Company by The Hong Kong Council of Social Service since 2015/2016. We participate in various CSR activities such as volunteer work at the Crossroads Foundation, Food Angel, Soap Cycling, and the Oxfam rice campaign, Redress annual clothing recycling campaign, as well as sponsor charity walks organized by the Children's Heart Foundation. This year, we have also partnered with Make-A-Wish® Hong Kong on charity chocolate campaign.

We have established a long term partnership with the Crossroads Foundation, Food Angel, Soap Cycling, Oxfam, Redress and the Children's Heart Foundation. During the year, we have donated to various charity organizations such as Oxfam, Make-A-Wish® Hong Kong and the Children's Heart Foundation.

## **FINANCIAL REVIEW**

#### **Overall performance**

Profit attributable to owners of the Company was HK\$397 million (2016: HK\$430 million), a decrease of HK\$33 million or 8% from the prior year. More details are set out below.

#### Revenue

Revenue in 2017 was HK\$1,354 million (2016: HK\$1,272 million) increased by 6% over the previous year supported by the lease of the full Ku-band payload of AsiaSat 8 in February 2017. During the year, the Company also benefited from the on-going migration from Standard Definition to High Definition broadcasting along with increased demand for data services. In December, following the successful migration of customers from AsiaSat 4 to AsiaSat 9, the Company leased the full payload of AsiaSat 4 to a single customer the full revenue impact of which will be seen in 2018.

#### **Cost of services**

Cost of services was HK\$640 million (2016: HK\$627 million), up by HK\$13 million or 2% compared to last year, mainly contributed by an increase of HK\$4 million in depreciation expenses due to commencement of operation of AsiaSat 9.

## Other gains

Other gains were HK\$92 million (2016: HK\$5 million) mainly due to a one-off income and recovery of expenses of approximately HK\$89 million arising from the resolution of a long pending tax matter related to the provision of services to a customer.

#### Administrative expenses

Administrative expenses were HK\$165 million (2016: HK\$138 million), an increase of HK\$27 million or 20%. The increase was attributable to impairment of trade receivables, an exchange loss, increased office rental and staff costs.

#### **Finance expenses**

Net finance expenses after capitalised interests were HK\$95 million (2016: HK\$54 million), up by HK\$41 million from a year ago. The 2017 net finance expense figure included the impact from a write-off of a HK\$24-million unamortised arrangement fee for an existing term loan which was refinanced in July 2017 and the cessation of interest capitalisation for the financing cost of AsiaSat 9 when it became fully operational in November 2017. If capitalised interests were to be included (2017: HK\$45 million and 2016: HK\$79 million), total finance expenses would have been HK\$140 million in 2017 (2016: HK\$133 million).

# FINANCIAL REVIEW (CONTINUED)

#### **Income tax expense**

A significant portion of the Group's profit is treated as earned outside Hong Kong and is not subject to Hong Kong profits tax. Hong Kong profits tax was calculated at 16.5% (2016: 16.5%) of the estimated assessable income for the year.

Taxation on overseas profits has been calculated on the estimated assessable profit for the year at the rates of taxation, that range from 7% to 43.26% (2016: 7% to 43.26%), prevailing in the countries in which the profit is earned. The income tax expense was HK\$150 million compared to an income tax expense of HK\$27 million in the previous year, representing an increase of HK\$123 million. The increase was mainly due to the reversal of a tax provision of HK\$55 million in 2016 when the Company reached an agreement with a tax authority on the treatment of certain revenues and expenses. A cost was also incurred from the payment of additional tax following the settlement of a tax dispute under the Indian Direct Tax Dispute Resolution Scheme 2016 as described in Note 10 to the consolidated financial statements.

The Group's effective tax rate therefore increased to 27.5% from 5.9% in previous year.

## **Financial Results Analysis**

The financial results are highlighted below:

		2017	2016	Change
Revenue	HK\$M	1,354	1,272	+6%
Profits attributable to owners				
of the Company	HK\$M	397	430	-8%
Dividend	HK\$M	149	78	+90%
Capital and reserves	HK\$M	3,353	3,106	+8%
Earnings per share	HK cents	101	110	-8%
Dividend per share	HK cents	38	20	+90%
Dividend cover	Times	2.7	5.5	-51%
Return on equity	Percent	12	14	–2% pts
Net assets per share — book value	HK cents	857	794	+8%
Gearing ratio	Percent	45	49	–4% pts

# LIQUIDITY AND FINANCIAL RESOURCES

During the year under review, the Group generated a net cash outflow of HK\$29 million (2016: inflow of HK\$3 million). Cash inflow mainly comprised net cash generated from operating activities of HK\$1,088 million (2016: HK\$991 million) and proceeds from refinancing loan of HK\$1,414 million (2016: Nil). Cash outflow for the year included capital expenditure of HK\$544 million (2016: HK\$406 million), payment of dividend of HK\$148 million (2016: Nil) and repayment of the bank borrowings of HK\$1,786 million (2016: HK\$523 million), which included the early repayment in full of a term loan amounting to HK\$1,482 million.

As at 31 December 2017, the Group had cash and bank balances of HK\$215 million (31 December 2016: HK\$241 million). The cash and bank balances are denominated in United States Dollars, Renminbi and Hong Kong Dollars.

Total bank borrowings as at 31 December 2017 were HK\$2,953 million (31 December 2016: HK\$3,263 million), all denominated in United States Dollars. Out of these bank borrowings, HK\$1,555 million (31 December 2016: HK\$1,817 million) is at a fixed interest rate for the whole tenor and the remainder of HK\$1,398 million (31 December 2016: HK\$1,446 million) is at a floating rate of LIBOR plus a margin. There was no seasonality effect on the Group's borrowing requirements. Details of the maturity profile of the total bank borrowings and undrawn bank facilities are set out in Note 20 to the consolidated financial statements. The Group had net debt of HK\$2,738 million as at 31 December 2017 (31 December 2016: HK\$3,022 million).

# **CAPITAL STRUCTURE**

## Funding and treasury policy

The Group adopts conservative treasury policies and exercises tight controls over its cash and risk management. Cash is generally placed in short-term deposits denominated in United States Dollars and Renminbi in order to meet its operating and capital expense requirements.

## Hedging for exchange rates and financial instruments

The Group's revenue, capital expenditure, main operating expenditure and bank borrowings are denominated in United States Dollars, Hong Kong Dollars and Renminbi. The effect of exchange rate fluctuations in the United States Dollar is not material as the Hong Kong Dollar is pegged within a narrow band to the United States Dollar at the approximate exchange rate of HK\$7.80 to US\$1.00 and therefore no hedging for United States Dollars is conducted. The foreign exchange rate of the Renminbi has depreciated against the Hong Kong Dollar during the year ended 31 December 2017. The amount of Renminbi business is approximately 23% of total revenue. We did not hedge this currency risk.

# CAPITAL STRUCTURE (CONTINUED)

## Hedging for exchange rates and financial instruments (Continued)

The Group has bank borrowings of HK\$1,555 million with a fixed interest rate for the loan period and there is no need to hedge interest rate risk. The remaining bank borrowings of HK\$1,398 million are at a floating rate. The interest rate risk can be managed by an interest rate swap, if necessary. The Group regularly reviews the exposure arising from the movement of interest rates. During the year, the Group did not enter into any interest rate swap arrangements.

## ORDER BOOK

As at 31 December 2017, the value of contracts on hand amounted to HK\$3,684 million (2016: HK\$4,067 million), the majority of which will be realised over the next few years. Almost all these contracts are denominated in United States Dollars.

# MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND ASSOCIATED COMPANIES

During 2017, there were neither material acquisitions nor disposals of subsidiaries or associated companies.

## SEGMENT INFORMATION

The revenue of the Group, analysed by operating segment, is disclosed in Note 5 to the consolidated financial statements.

## EMPLOYEES AND REMUNERATION POLICIES

As at 31 December 2017, the Group had 138 permanent staff (2016: 144).

The Group considers its human resources as one of its most valuable assets. The talent pool that the Group draws from overlaps with the telecommunications, information technology and some high-tech equipment vendor industries.

The Group has established a performance-based appraisal system. The present remuneration packages consist of salaries, discretionary bonuses and fringe benefits that are comparable with the market.

# **EMPLOYEES AND REMUNERATION POLICIES (CONTINUED)**

A share award scheme (the "2007 Share Award Scheme") was established on 22 August 2007; it is a longterm incentive plan designed to attract and retain the best senior staff for the development of the Company's business. Under the 2007 Share Award Scheme, shares of the Company (the "Award Shares") are granted to eligible employees of the Company or any of its subsidiaries. The Award Shares vest after a certain period or lapse under certain circumstances as set out in the 2007 Share Award Scheme rules. The Company has appointed TMF Trust (HK) Limited (the "Trustee") to be the trustee to purchase and hold the Award Shares upon trust to facilitate the servicing of the 2007 Share Award Scheme for the benefit of the eligible employees. The 2007 Share Award Scheme has been approved to extend for operation for another 10 years by the Board on 20 December 2017.

The Company has established another share award scheme (the "2017 Share Award Scheme") on 20 December 2017 (the "2017 Adoption Date"). It is a long-term incentive scheme for in which all qualifying employees holding offices may participate. Pursuant to the 2017 Share Award Scheme, the Company may grant Award Shares to eligible employees on the grant date each year during the award period. Such Award Shares will be satisfied by new shares to be allotted and issued by the Company to the Trustee to hold on trust for the benefits of the eligible employees. No grant will be made and no shares will be allotted and issued to the Trustee during the black-out period. On vesting, Award Shares will be transferred to the eligible employees. For such new shares issued for the purpose of settlement of Award Shares which is subsequently not vested of forfeited in accordance with the terms of the 2017 Share Award Scheme (the "Returned Shares") will be used by the Trustee for settlement of future grants under 2017 Share Award Scheme to last vested shares is completed.

The number of shares to be awarded under the 2017 Share Award Scheme throughout its duration shall not exceed 5% of the issued shares of the Company as at the 2017 Adoption Date.

The Company also set up a share option scheme and granted certain share options to the CEO in accordance with the terms of his appointment during 2016 as an incentive scheme to grow the business of the Group. 20% of the share options shall vest at the end of each calendar year for five years commencing with 2017, providing that the vesting in each calendar year is conditional upon (i) the Group's achievement of the performance targets as set by the Board for that calendar year and (ii) the CEO's continued service with the Group during that calendar year. The share options can be exercised at anytime after vesting. The scheme is valid for 10 years and has been approved by the Shareholders in the Annual General Meeting held in June 2017.

The Group does not operate an in-house regular training programme. However, the Group does provide ad hoc training and sponsors employees to attend external vocational training that is relevant to the discharge of their duties and their career progression.

## **CHARGES ON GROUP ASSETS**

Save as disclosed in Note 20 to the consolidated financial statements, there was no other charge over the Group's assets as at 31 December 2017.

## **CAPITAL COMMITMENTS**

Details of the capital commitments of the Group are set out in Note 26 to the consolidated financial statements.

As at 31 December 2017, the Group had total capital commitments of HK\$3 million (2016: HK\$319 million), all of which was contracted for but not provided in the consolidated financial statements.

#### **GEARING RATIO**

The Group's gearing ratio is calculated by dividing the net debt by the total capital. The net debt is the total interest-bearing bank borrowings less total cash and bank balances. The total capital is the total equity plus the net debt. As at 31 December 2017, the Group's gearing ratio was as follows:

	31 December 2017 HK\$ million	31 December 2016 HK\$ million
Total bank borrowings Less : Cash and bank balances	2,953 (215)	3,263 (241)
Net debt Total equity	2,738 3,353	3,022 3,106
Total capital	6,091	6,128
Gearing ratio	45%	49%

## CONTINGENT LIABILITIES

The Group had no significant contingent liabilities as of 31 December 2017.

# DIRECTORS

**JU Wei Min**, aged 54, was appointed NED on 12 October 1998 and was re-designated as a Deputy Chairman of the Company on 1 January 2018. Mr. Ju is Executive Vice President of China Investment Corporation and President of CIC Capital Fund Ltd. He was formerly Vice President and Chief Financial Officer of CITIC Limited, Chairman of CITIC Trust Co., Ltd. and CITIC Resources Holdings Co., Ltd. and a NED of CITIC Limited, China CITIC Bank Limited, CITIC Securities Company Limited and CITIC Resources Holdings Co., Ltd., all of which are Hong Kong listed companies. He was also President of China Trustee Association. He has over 30 years' experience in investment, financial services business and conglomerate management. He holds a Master's Degree in Economics from Renmin University.

**Gregory M. ZELUCK**, aged 56, was appointed NED on 19 May 2015 and was re-designated as Chairman of the Company on 1 January 2018. Mr. Zeluck is a Managing Director and the Co-Head of Asia Buyouts of Carlyle. He joined Carlyle in 1998, initially focusing on investment activities in Taiwan. Carlyle has been investing in Asia for nearly two decades, and is one of the largest private equity investors in Asia. During Mr. Zeluck's time with Asia Buyouts, he has helped make and oversee investments of more than \$9.5 billion, in over 50 transactions. He is based in Hong Kong.

Prior to joining Carlyle, Mr. Zeluck spent a year at Merrill Lynch as part of its Asian High Yield team and thirteen years at Lehman Brothers in its Merchant Banking and Corporate Finance groups, including several years in Asia. Mr. Zeluck received an A.B. from Princeton University, graduating magna cum laude in East Asian studies in 1985.

Mr. Zeluck is currently on the Boards of Eastern Broadcasting Co., Ltd. and ADT Security, and previously served on Boards including Taiwan Broadband Communications Co., Ltd., Caribbean Investment Holdings Limited and kbro Co., Ltd. He was a board director of Natural Beauty Bio-Technology Limited, a Hong Kong listed company from 2014 to 2015 and Ta Chong Bank Limited, a company listed in Taiwan until 2016.

**Andrew G. JORDAN**, aged 58, was appointed CEO of the Company on 1 November 2016. Mr. Jordan has over 27 years of experience in the satellite industry. He started his career in 1984 in the computer software industry as a sales executive before being promoted to regional manager based in Singapore. He acted as the General Manager in Marketing of AsiaSat from 1991 to 1993. He has held executive positions with several satellite operators including CEO of General Electric's GE Satellite and Executive Vice President Strategic Projects at Eutelsat SA, France where he was responsible for overseeing its business in Asia and for developing key strategic customer relationships globally. In the course of his career, he has led complex deal negotiations in China, the Hong Kong SAR, Australia, Italy and the United Kingdom. He obtained a Bachelor's degree in Chinese from London University's School of Oriental and African Studies in 1984.

## **DIRECTORS (CONTINUED)**

**LUO Ning**, aged 59 was appointed NED of the Company on 22 January 2010. Mr. Luo is an Assistant President of CITIC and CITIC Corporation Limited, a Vice Chairman of CITIC Guoan Group and a Chairman of CITIC Networks Co. Ltd. He joined CITIC in 2000 and also holds directorships in several other subsidiaries of CITIC. He is a Chairman of CITIC Guoan Information Industry Company Limited which is listed on the Shenzhen Stock Exchange in the People's Republic of China. He is also a Deputy Chairman of Frontier Services Group Limited, an ED of CITIC Telecom International Holdings Limited and NED of Lajin Entertainment Network Group Limited. They are Hong Kong listed companies. He is also a director of Baiyin Nonferrous Group Co., Ltd. which is listed on the Shanghai Stock Exchange in the People's Republic of China. He has over 22 years' experience in the telecommunication business and holds a Bachelor Degree in Communication Speciality from the Wuhan People's Liberation Army Institute of Communication Command.

**Peter JACKSON**, aged 69, was appointed as NED of the Company on 9 January 2012. Mr. Jackson was the Company's previous Executive Chairman and retired on 31 July 2011. Prior to his retirement from the Company, he had served as an ED and a CEO of the Company since May 1996. Before the listing of the Company, he had already served in that position as the CEO of AsiaSat since July 1993. On 31 July 2010, he retired from his position as the CEO and was then appointed as the Executive Chairman of the Company for a period of 1 year from 1 August 2010 to 31 July 2011. Prior to joining the Company, he was employed by Cable & Wireless plc where he held engineering, marketing and management positions. He has over 41 years' experience in the telecommunications field. Currently, he is also a consultant to CITIC, substantial shareholder of the Company and a NED of Speedcast International Limited which is listed on the Australian Stock Exchange. He is also working with several private equity firms in board or advisory positions.

**Julius M. GENACHOWSKI**, aged 55, was appointed as a NED of the Company on 19 May 2015. Mr. Genachowski is a Managing Director in Carlyle, focusing on acquisitions and growth investments in global technology, media and telecom, including Internet and mobile. He is based in Washington, DC. He returned to the private sector after serving as Chairman of the U.S. Federal Communications Commission (FCC) from 2009 to 2013. He presided at the FCC during a period of robust innovation and investment around communications technology and software, including wired and wireless broadband applications, devices and networks. Prior to his FCC appointment, he worked for more than a decade in the private sector. As a senior executive and member of the Office of the Chairman, he helped build IAC/InterActiveCorp, which owned and operated multiple Internet, media and digital commerce businesses. He has taught a joint class at Harvard's Business and Law Schools, and is currently a member of several public and private company boards of directors. He graduated with highest honors from Columbia College in 1985 and Harvard Law School in 1991.

# **DIRECTORS (CONTINUED)**

**Herman CHANG Hsiuguo**, aged 59, was appointed as NED of the Company on 28 July 2017. Mr. Chang is a Managing Director of Carlyle Asia Partners. He focuses on the investments in the industrial sector.

Prior to joining Carlyle, Mr. Chang ran a global business unit and the Asia Pacific region for Delphi Automotive ("Delphi"). He held positions in products, operations and general management in the 20 years with General Motors and Delphi, of which 11 years in China/Asia.

Mr. Chang received an engineering Ph.D. degree from Northwestern University. He was a non-executive director of Natural Beauty Bio-Technology Limited, a Hong Kong listed company from August 2015 to December 2015.

**Philana Wai Yin POON**, aged 50, was appointed as INED of the Company on 16 March 2018. Ms. Poon is the Executive Director, Legal & Compliance of The Hong Kong Jockey Club ("HKJC"). She is a member of the Board of Management as well as the Company Secretary of HKJC. Ms. Poon has overall responsibility for HKJC's Legal Services Department, Compliance Department and Corporate Secretariat.

Ms. Poon has over 20 years of post-qualification experience both in-house and in private practice. Prior to joining HKJC in 2015, Ms. Poon held various senior positions within the PCCW-HKT Group between 1998 and 2015 including Group General Counsel & Company Secretary. She has a wealth of experience in the telecommunications, media and information technology industries, as well as in the areas of mergers & acquisitions, corporate finance transactions, corporate governance and advising on the Hong Kong Listing Rules and the Securities & Futures Ordinance.

Ms. Poon is an INED of Forgame Holdings Limited, a company listed on the Hong Kong Stock Exchange, and was an INED of AZ Electronic Materials S.A., a company formerly listed on the London Stock Exchange from 2012 to 2014.

Ms. Poon has a Bachelor of Commerce degree from the University of Toronto and a Doctor of Law degree from Cornell University. In 2014, Ms. Poon was named by Asian Legal Business as Hong Kong's In-House Lawyer of the Year and in 2016, she was named by Asian Legal Business as Hong Kong's Woman Lawyer of the Year.

**Marcel R. FENEZ**, aged 57, was appointed INED of the Company on 1 April 2017. Mr. Fenez is President of Fenez Media, which provides a wide range of advisory services to boards and management of enterprises operating across the entertainment and media ecosystem. A resident of Hong Kong for over 30 years, Mr. Fenez was a partner of PricewaterhouseCoopers from 1993 to 2015. He was the Global Leader of PricewaterhouseCoopers' Entertainment and Media Practice from 2006 to 2015 and the Leader of the Telecoms, Media and Technology Practice in Hong Kong and China for 20 years. He is a Director and former Chairman of CASBAA, the industry association promoting the interests of the multi-channel video industry in Asia. He is an advisor to a number of emerging technology companies. He is a fellow of the Institute of Chartered Accountants in England & Wales and a member of the Hong Kong Institute of Certified Public Accountants. He holds a Bachelor's Degree in Economics from the London School of Economics and Political Science.

# **DIRECTORS (CONTINUED)**

**Steven R. LEONARD**, aged 55, was appointed as INED of the Company on 1 April 2017. Mr. Leonard is a technology-industry leader with a wide range of experience, having played key roles in building several global companies in areas such as Software, Hardware and Services. Although born in the U.S., Mr. Leonard considers himself a member of the larger global community, having lived and worked outside the U.S. for more than 25 years.

In his current role as the Founding CEO of SGInnovate — a private limited company wholly owned by the Singapore Government — Mr. Leonard has been chartered to lead an organisation that builds 'deep-tech' companies. Capitalising on the science and technology research for which Singapore has gained a global reputation, Mr. Leonard's team works with local and international partners, including universities, venture capitalists, and major corporations to help technical founders imagine, start and scale globally-relevant early-stage technology companies from Singapore.

Prior to his role as the CEO of SGInnovate, Mr. Leonard served three years as the Executive Deputy Chairman of the Infocomm Development Authority (IDA), a government statutory board under the purview of Singapore's Ministry of Communications and Information. In that role, he had executive responsibility at the national level for various aspects of the information technology and telecommunications industries in Singapore.

Mr. Leonard serves on the advisory boards of a range of universities and organisations in Singapore. Mr. Leonard also serves as an INED at Singapore Post Ltd (SingPost), a global leader in e-commerce logistics, which is listed on Singapore Exchange.

**Maura WONG Hung Hung**, aged 52, was appointed INED of the Company on 9 May 2013. Ms. Wong has over 20 years' experience in finance and private equity in Asia. She was a founder partner of JP Morgan Partners Asia (formerly Chase Capital Partners Asia), a pan-Asia private equity fund, where she ran the Greater China as well as Telecommunications, Media and Technology Practice. She was one of the pioneers of private equity in Asia as a founding member of Goldman Sachs' Principal Investment Area in Asia. She graduated from Harvard Business School with an MBA and as Baker Scholar. Before that she received a Bachelor of Arts degree in International and Public Affairs from Princeton University where she graduated as Phi Beta Kappa and magna cum laude (high honors).

**CHONG Chi Yeung**, aged 50, was appointed an alternate director to Mr. Luo Ning on 9 May 2013. Mr. Chong is the Assistant President of CITIC Metal Group Limited, a wholly-owned subsidiary of CITIC Limited in Hong Kong. Prior to joining CITIC in 2005, he held various financial and managerial positions in both large scale China Stated-owned Enterprises and Hong Kong listed companies. He graduated from California State University, United States with a Bachelor's Degree and a Master Degree in Business Administration major in Finance in 1994. He has over 18 years of experience in merger and acquisition, corporate restructuring and financial management.

## SENIOR MANAGEMENT

**Lara KWOK**, aged 38, was appointed as AsiaSat's Vice President, Business Development, and Strategy in February 2018, responsible for developing strategic initiatives to drive the company's future growth.

Ms. Kwok has more than 13 years of experience in private equity and investment banking. Prior to joining AsiaSat in August 2017, she was employed by The Longreach Group between 2007 and 2015 as Principal of the Greater China investment team and has held various positions in global investment banks in New York and Hong Kong. She holds a Bachelor's degree in Economics from the University of Chicago and a Master's Degree in Business Administration from MIT Sloan School of Management.

**Saphina HO**, aged 50, is AsiaSat's General Counsel. She has more than 20 years of experience in telecommunications industry, specializing in regional and corporate legal matters. Prior to joining AsiaSat in September 2017, she was the Assistant General Counsel of Pacnet Global, a submarine cable operator, and also worked for Telstra Global, New World Mobility and Global One as in-house lawyer. She is a qualified solicitor in Hong Kong, and England and Wales, and has Bachelor's Degree in Arts and Postgraduate Certificate in Laws from the University of Hong Kong and a Bachelor's Degree in Laws from the Manchester Metropolitan University.

**Roger TONG**, aged 56, is AsiaSat's Vice President, Engineering and Operations and Chief Technical Officer. Dr. Tong has over 33 years' experience in the satellite and telecommunications industry and has worked in Canada, Mainland China and Hong Kong. He has held various senior management positions at COM DEV International, Allen Telecom Inc and Mark IV Industries Ltd. Prior to joining AsiaSat in March 2008, he worked as the Technical Consultant to Telesat Canada where he was responsible for various satellite programmes. He holds a Bachelor's degree in Computer Engineering graduating summa cum laude and a Master's degree in Electrical Engineering from the McMaster University in Canada, a MBA degree from the Wilfrid Laurier University in Canada and a Doctor of Business Administration from University of Newcastle in Australia.

**Barrie WOOLSTON**, aged 57, is AsiaSat's Chief Commercial Officer. Mr. Woolston is responsible for leading the global sales team, as well as driving marketing and commercial activities of AsiaSat. Mr. Woolston has 30 years of experience in the Technology, Media, Telecom sectors, with a wealth of solid experience in managing sales teams and driving new business. Prior to joining AsiaSat in February 2017, he was employed by Arqiva Limited between 2003 and 2016 as the Commercial Director of Satellite and Media. Before that, he held various sales, marketing, product management and operations positions with leading brands globally.

**Sue YEUNG**, aged 54, is AsiaSat's Chief Financial Officer, and Company Secretary. Ms. Yeung is a member of the Institute of Chartered Accountants in England and Wales. She has held various senior positions in both multinational companies and a Hong Kong listed company. Prior to joining AsiaSat in October 2006, she was a Regional Chief Financial Officer of Pearson Education Asia Limited with the overall responsibilities of its Asia Operations. She holds a Bachelor of Science Degree in Chemical Engineering from London University and is a fellow member of Hong Kong Institute of Certified Public Accountants.

The Directors submit their report together with the audited consolidated financial statements for the year ended 31 December 2017.

## PRINCIPAL ACTIVITIES AND SEGMENT ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding. The activities of the subsidiaries are set out in Note 15 to the consolidated financial statements.

An analysis of the Group's performance for the year with operating segment is set out in Note 5 to the consolidated financial statements.

## **BUSINESS REVIEW**

Further discussion and analysis of the Group's activities as required by Schedule 5 to the Hong Kong Companies Ordinance, including a discussion of the principal risks and uncertainties facing the Group and an indication of likely future developments in the Group's business, can be found in the Chairman's Statement set out on pages 5 to 9, the Chief Executive Officer's Statement set out on pages 10 to 12 and the Management Discussion and Analysis set out on pages 36 to 41 of this Annual Report. This discussion forms part of this directors' report.

The environmental, employees, customers and suppliers matters and compliance with relevant laws and regulations that have a significant impact on the Group can be found in the Environmental, Social and Governance Report set out on pages 29 to 35 and the Corporate Governance Report set out on pages 13 to 28 of this Annual Report.

## **RESULTS AND APPROPRIATIONS**

The results of the Group for the year are set out in the consolidated statement of comprehensive income on page 63.

An interim dividend of HK\$0.18 per share (2016: Nil) was paid during the year. The Board recommends a final dividend of HK\$0.20 per share (2016: HK\$0.20) per share for year ended 31 December 2017.

## RESERVES

Movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on page 66 and Note 28 to the consolidated financial statements.

## DONATIONS

Charitable and other donations made by the Group during the year amounted to HK\$30,000 (2016: HK\$30,000).

#### **BANK BORROWINGS**

Particulars of bank borrowings of the Group as at 31 December 2017 are set out in Note 20 to the consolidated financial statements.

## **SHARE CAPITAL**

Details of the movements in share capital of the Company, calculated under Section 90 of the Companies Act 1981 of Bermuda, are set out in Note 18 to the consolidated financial statements.

#### DISTRIBUTABLE RESERVES

As at 31 December 2017, the distributable reserves of the Company amounted to HK\$427,719,000 (2016: HK\$430,202,000), as calculated under the Companies Act 1981 of Bermuda.

## **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights under the Company's Bye-laws or the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

## FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 136.

#### PURCHASE, SALE OR REDEMPTION OF SECURITIES

During the year, the Trust, which was set up to administer the Company's 2007 Share Award Scheme, has purchased a total of 999,500 ordinary shares of HK\$0.10 each of the Company at an average price of HK\$9.32 per share on the Stock Exchange. The purchase involved a total cash outlay of HK\$9,315,000. The aggregate price of the purchased shares was charged to equity as "Shares held under Share Award Scheme".

Save as disclosed above, neither the Company nor any of its subsidiary companies has purchased or sold any of the Company's shares during the year ended 31 December 2017 and the Company has not redeemed any of its shares during the year ended 31 December 2017.

#### SHARE AWARD SCHEME

#### 2007 Share Award Scheme

On 22 August 2007 ("2007 Adoption Date"), the Company adopted the Share Award Scheme (the "2007 Share Award Scheme"). Pursuant to the 2007 Share Award Scheme, Award Shares may be granted to eligible employees of the Company or its subsidiaries each year on the grant date until the tenth anniversary from the 2007 Adoption Date and the original award period would have expired on 21 August 2017. The Company shall pay cash to the appointed trustee company for its acquisition and holding on trust of the award shares for the benefit of eligible employees. The Award Shares will be transferred to the eligible employees upon vesting. The number of shares to be awarded under the 2007 Share Award Scheme throughout its duration shall not exceed 3% of the total issued shares of the Company as at the 2007 Adoption Date.

The Board recognizes that the executive director of the Company plays an important role in the success of the Group and therefore intends to extend the 2007 Share Award Scheme for another 10 years as a means to continually recognize and motivate his contribution, to attract and retain the best senior staff and to align the interests of the eligible employees and shareholders of the Company. On 20 December 2017, the Board has resolved to extend the award period of the 2007 Share Award Scheme for another ten years which will end on the day immediately prior to the twentieth anniversary date of the 2007 Adoption Date, i.e. 21 August 2027.

#### 2017 Share Award Scheme

To enhance the competitiveness of the Company in attracting and retaining the best senior staff for the development of the Company's business and to position the Company as an employer of choice, and to promote the long term financial success of the Company by aligning the interests of eligible employees and the shareholders of the Company. The Board has resolved to adopt another share award scheme (the "2017 Share Award Scheme") in addition to the 2007 Share Award Scheme.

# SHARE AWARD SCHEME (CONTINUED)

## 2017 Share Award Scheme (continued)

The Company adopted the 2017 Share Award Scheme on 20 December 2017 ("2017 Adoption Date"). Pursuant to the 2017 Share Award Scheme, the Company may grant Award Shares to eligible employees on the grant date each year during the award period provided that no grant will be made during the black-out period. Such Award Shares will be satisfied by new shares to be allotted and issued by the Company to the Trustee to hold on trust for the benefits of the eligible employees and no grant will be made and no shares will be allotted and issued to the Trustee during the black-out period. On vesting, Award Shares will be transferred to the eligible employees. For such new shares issued for the purpose of settlement of Award Shares which is subsequently not vested or forfeited in accordance with the terms of the 2017 Share Award Scheme (the "Returned Shares") will be used by the Trustee for settlement of future grants under 2017 Share Award Scheme. The Trustee will sell off any remaining Returned Shares only at the time when the settlement of last vested shares is completed.

The number of shares to be awarded under the 2017 Share Award Scheme throughout its duration shall not exceed 5% of the issued shares of the Company as at the 2017 Adoption Date.

The duration of the 2017 Share Award Scheme is 20 years and the award period is only for 10 years from the 2017 Adoption Date. Pursuant to the 2017 Share Award Scheme, Award Shares may be granted to eligible employees of the Company or its subsidiaries each year on the grant date until the tenth anniversary from the 2017 Adoption Date and the last award period will be expired on 19 December 2027. The duration for the 2017 Scheme is longer than award period by 10 years is to cater for (i) 5 years to be required after last award and (ii) another 5 years for the circumstances that in case of death of the participants by the time the Award Shares are vested, additional time is required for their estate administrator to complete with all procedures to obtain such vested shares.

The Award Shares will be issued under the General Mandate granted by the shareholders each year given the expected size of the Award Shares granted. If the Company needs to grant the shares to Directors or any connected persons under 2017 Share Award Scheme, the Company will seek independent shareholder approval for such grant of Award Shares under Chapter 14A of the Listing Rules.

Details of the share award schemes and the shares awarded thereunder are set out in Note 18 to the consolidated financial statements.

# SHARE OPTION SCHEME

The Company has granted Mr. Andrew G. Jordan share options (the "Share Options") in respect of 2,956,130 shares which entitle Mr. Jordan to subscribe for one share at a price of HK\$12.50 upon the exercise of one Share Option. The Stock Exchange considered that the grant of the Share Options was analogous to a share option scheme and it has been approved at the AGM held on 14 June 2017. The purpose of the share option scheme (the "Scheme") is to retain the CEO for the development of the Group's business. The Scheme is set up for a term of 10 years and will expire on 13 October 2026. 20% of the Share Options shall vest at the end of each calendar year for five years commencing with 2017, provided that the vesting in each calendar year is conditional upon (i) the Group having achieved its performance targets as set by the Board for that calendar year, and (ii) Mr. Jordan's continued service with AsiaSat during that calendar year.

Movement in the number of share options granted to a Director during the year ended 31 December 2017:

			Number of share options				
		Opening	Granted during		Balance as at g 31 December	Exercise price per share	
Director	Date of grant	· · ·		the year	2017	HK\$	Exercisable
Andrew G. Jordan	14 October 2016	2,956,130	_	_	2,956,130	12.50 3	1 December 2017– 13 October 2026

At 31 December 2017, there were 591,226 (2016: Nil) shares options to be exercisable.

## DIRECTORS

The Directors who held office during the year and up to the date of this report were:

Chairman and Non-executive Director						
Gregory M. ZELUCK	(re-designated from Deputy Chairman to Chairman on 1 January 2018)					
5 /						
Deputy Chairman and Non	-executive Director					
JU Wei Min	(re-designated from Chairman to Deputy Chairman on 1 January 2018)					
Executive Director						
Andrew G. JORDAN	(Chief Executive Officer)					

# **DIRECTORS (CONTINUED)**

#### **Non-executive Directors**

LUO Ning	
Peter JACKSON	
Herman CHANG Hsiuguo	(appointed on 28 July 2017)
Julius M. GENACHOWSKI	
Alex S. YING	(resigned on 28 July 2017)*

## Alternate Director

CHONG Chi Yeung

(alternate director to LUO Ning)

#### **Independent Non-executive Directors**

Marcel R. FENEZ	(appointed on 1 April 2017)
Steven R. LEONARD	(appointed on 1 April 2017)
Philana Wai Yin POON	(appointed on 16 March 2018)
Maura WONG Hung Hung	
Kenneth McKELVIE	(resigned on 1 April 2017)*
James WATKINS	(resigned on 1 April 2017)*
Stephen LEE Hoi Yin	(resigned on 16 March 2018)*

\* The directors have confirmed that their resignations are due to other personal commitments. They also confirmed that they have no disagreements with the Board and there are no matters relating to their resignations that need to be brought to the attention of shareholders of the Company.

In accordance with Bye-law 110(A) of the Company's Bye-laws, Mr. Gregory M. Zeluck, Mr. Peter Jackson, and Ms. Maura Wong Hung will retire by rotation at the forthcoming AGM and, being eligible, offer themselves for re-election.

In accordance with Bye-law 101 of the Company's Bye-laws, Mr. Herman Chang Hsiuguo, and Ms. Philana Wai Yin Poon who were appointed as a NED and an INED respectively after the last AGM, will retire and, being eligible, offer themselves for re-election.

All INEDs and NEDs are appointed for a specific terms of three years each or, in the case of initial appointment, for the period up to next re-election at the Company's AGM following their appointment. They are all subject to retirement, rotation and re-election at the Company's AGM in accordance with the Company's Bye-laws.

The Company has received a written annual confirmation from each INED of his/her independence in accordance with the Listing Rules. The Company considers all of the INEDs to be independent.

## **DIRECTORS' SERVICE CONTRACTS**

Mr. Andrew G. Jordan has a service contract with the Company as the CEO of the Company with effect from 1 November 2016. The contract can be terminated by either party by giving the other six months' notice in writing.

None of the Directors who are proposed for re-election at the forthcoming AGM has a service contract with the Company which is not terminable within one year without payment of compensation, other than statutory compensation.

## DIRECTORS' INTERESTS IN CONTRACTS

No contract of significance in relation to the Group's business to which the Company, any of its subsidiaries, fellow subsidiaries or its parent company was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## **UPDATE ON DIRECTORS' INFORMATION**

The following are changes in the information of the Directors since the date of the 2017 interim report of the Company required to be disclosed pursuant to rule 13.51B(1) of the Listing Rules.

Mr. Luo Ning is a director of Baiyin Nonferrous Group Co., Ltd. which is listed on the Shanghai Stock Exchange in the People's Republic of China.

Ms. Philana Wai Yin Poon was appointed as INED, Chairman of Compliance Committee and Member of Audit Committee of the Company.

Mr. Steven R. Leonard ceased to be the Chairman of Compliance Committee and was appointed as the Chairman of Remuneration Committee of the Company.

## **BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT**

Brief biographical details of Directors and senior management are set out on pages 42 to 46.

# DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

At 31 December 2017, the interests and short positions of each Director and chief executive in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of the Securities and Futures Ordinance ("SFO")), as recorded in the register required to be kept by the Company under Section 352 of Part XV of the SFO, were as follows:

#### Ordinary shares of HK\$0.10 each in the Company at 31 December 2017

	Num	ber of shares						
Directors	Long or short position	Personal interests	Other interests	Number of underlying shares held under equity Total derivatives			% of the Issued Share Capital of the Company	
Peter JACKSON	Long position	800,264	_	800,264	-	800,264	0.20	
	Short position	_	_	-	_	_	_	
Andrew G. JORDAN	Long position	119,000	119,190^	238,190	2,956,130*	3,194,320	0.82	
	Short position	_	_	_	_	_	_	

This amount represented the shares awarded under 2007 Share Award Scheme which was not vested as at 31 December 2017.

\* These underlying shares of the Company represented the share options granted by the Company. Out of these 2,956,130 share options, 591,226 have been vested and become exercisable. Details of these share options are shown in the section "Share Option Scheme".

Apart from the Share Award Schemes and Share Option Scheme, at no time during the year was the Company, its subsidiaries, its associated companies, its fellow subsidiaries or its parent company a party to any arrangement to enable the Directors and chief executive of the Company (including their spouse and children under 18 years of age) to hold any interests or short positions in the shares or underlying shares in, or debentures of, the Company or its associated companies.

# SUBSTANTIAL SHAREHOLDER' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES OF THE COMPANY

The register of substantial shareholders required to be kept under section 336 of Part XV of the SFO shows that, as at 31 December 2017, the Company had been notified of the following substantial shareholders' interests and short positions, being 5% or more of the Company's issued share capital. These interests are in addition to those disclosed above in respect of the Directors and chief executives.

# Ordinary shares of HK\$0.10 each in the Company at 31 December 2017

Name	Capacity	Long or short position	No. of ordinary shares in the Company	% of the Issued Share Capital of the Company
Bowenvale Limited	Beneficial owner	Long position	291,174,695 <sup>(1) &amp; (2)</sup>	74.43
Able Star Associates Limited	Interest in controlled corporation	Long position	291,174,695 <sup>(1)</sup>	74.43
CITIC Corporation Limited	Interest in controlled corporation	Long position	291,174,695 <sup>(1)</sup>	74.43
CITIC Limited	Interest in controlled corporation	Long position	291,174,695 <sup>(1)</sup>	74.43
CITIC Group Corporation	Interest in controlled corporation	Long position	291,174,695 <sup>(1)</sup>	74.43
Jupiter Investment Holdings, L.L.C.	Interest in controlled corporation	Long position	291,174,695(2)	74.43
The Carlyle Group L.P.	Interest in controlled corporation	Long position	291,174,695 <sup>(2)</sup>	74.43
Standard Life Aberdeen plc <sup>(3)</sup>	Investment manager	Long position	21,002,500	5.36

# SUBSTANTIAL SHAREHOLDER' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES OF THE COMPANY (CONTINUED)

#### Ordinary shares of HK\$0.10 each in the Company at 31 December 2017 (continued)

Notes:

- (1) Able Star Associates Limited ("Able Star") controls 50% of the voting rights of Bowenvale. Able Star is wholly-owned by CITIC Asia Satellite Holding Company Limited ("CITIC Asia") which in turn is wholly-owned by CITIC Projects Management (HK) Limited ("CITIC Projects"). CITIC Projects is a wholly-owned subsidiary of CITIC Corporation Limited, which in turn a wholly-owned subsidiary of CITIC Limited. CITIC Limited is a subsidiary of the CITIC Group Corporation ("CITIC"). Accordingly, Able Star, CITIC Asia, CITIC Projects, CITIC Corporation Limited, CITIC Limited, CITIC Limited and CITIC are deemed to be interested in the total of 291,174,695 shares in the Company held by Bowenvale.
- (2) Jupiter Investment Holdings, L.L.C. ("Jupiter"), a subsidiary of The Carlyle Group L.P. ("Carlyle") controls 50% of the voting rights of Bowenvale. Accordingly, Jupiter and Carlyle are deemed to be interested in the total of 291,174,695 shares of the Company held by Bowenvale.
- (3) Formerly known as "Aberdeen Asset Management plc" and the name was changed due to completion of the court-sanctioned scheme of arrangement and all-share merger of Aberdeen Asset Management plc and Standard Life plc effective on 14 August 2017.

#### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

#### **MAJOR SUPPLIERS AND CUSTOMERS**

For the year ended 31 December 2017, the total revenue from the Group's five largest customers represented 34% of the Group's consolidated revenue and the total revenue from the Group's largest customer represented 11% of the Group's consolidated revenue. The total amount of purchases attributable to the Group's five largest suppliers was 32% of the total purchases and the largest supplier represented 12% of the Group's total purchases.

None of the Directors, their associates or any Shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had an interest in these major suppliers or customers.

#### **CONTINUING CONNECTED TRANSACTIONS**

Certain related-party transactions as disclosed in Note 27 to the consolidated financial statements also constituted connected transactions under the Listing Rules, which are required to be disclosed in accordance with Chapter 14A of the Listing Rules. The following transactions between certain connected parties (as defined in the Listing Rules) and the Company have been entered into and are ongoing for which relevant announcements, if necessary, were made by the Company in accordance with the requirements of the Listing Rules.

The Group had signed the transponder master agreement ("2012 Agreement") with CITIC Networks Company Limited ("CITIC Networks", a wholly-owned subsidiary of CITIC) and CITIC Networks Company Limited, Beijing Satellite Telecommunications Branch ("CITICSat", the branch and run by CITIC Network), under which the Group provided satellite transponder capacity to CITIC Networks and CITICSat for use by their customers. Furthermore, pursuant to this agreement, CITICSat was responsible for marketing activities in China on behalf of the Group. In return, the Group reimburses the expenditure CITICSat incurred plus a marketing fee, which was collectively known as the marketing expense.

The 2012 Agreement expired in October 2015 and the Group had signed a new transponder master agreement ("2015 Agreement") with CITIC Networks and CITICSat for the provision of satellite transponder capacity for use by their customers for three years.

Pursuant to the 2015 Agreement, the Group would charge a utilisation fee to CITICSat based on the market comparable rate or at a rate similar to those the Group would have offered to independent third party customers in China with a discount of no more than 5%, to be determined with reference to the projected sales for the relevant year and the discount that the Group would have offered to other bulk purchaser(s) of its satellite transponder capacity in China. Furthermore, the Group would pay a marketing consulting fee to CITICSat for marketing activities in China and the marketing consulting fee would be a fixed fee of RMB1,000,000 plus a variable fee of 0.25% over any recognised sales by CITICSat of the satellite transponder capacity in excess of RMB200,000,000.

## CONTINUING CONNECTED TRANSACTIONS (CONTINUED)

As part of CITIC's restructuring initiatives, the satellite-related telecommunications businesses of CITIC Networks and CITICS at were transferred to CITIC Digital Media Networks Co., Ltd. ("CITIC Digital", a wholly-owned subsidiary of CITIC) and its branch, CITIC Digital Media Networks Co., Ltd. Satellite Telecommunications Branch ("CITIC Digital Branch"), respectively starting from 1 January 2017. The Company entered into a novation agreement such that CITIC Digital has replaced CITIC Networks and CITIC Digital Branch has replaced CITICS at a parties to the 2015 Agreement accordingly.

Pursuant to the 2015 Agreement, the total utilisation fee generated in 2017 was HK\$304,880,000 (2016: HK\$301,047,000). The total marketing consulting fee paid in 2017 was HK\$1,318,000 (2016: HK\$1,333,000).

The continuing connected transactions have been reviewed by INEDs of the Company. The INEDs confirmed that the connected transactions were entered into (a) in the ordinary and usual course of business of the Group; (b) either on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; and (c) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the Shareholders of the Company as a whole.

The Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued his unqualified letter containing their findings and conclusions in respect of the continuing connected transactions disclosed by the Group above in accordance with paragraph 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

The Group has also entered into certain continuing connected transactions with connected parties which are qualified as de minimis transactions in accordance with paragraph 14A.76(1) of Chapter 14A of the Listing Rules, and hence are exempted from reporting, annual review, announcement and independent shareholders' approval requirement.

# LOAN AGREEMENT WITH THE COVENANTS RELATING TO SPECIFIC PERFORMANCE OBLIGATIONS OF THE CONTROLLING SHAREHOLDERS

The following disclosures are made in compliance with the disclosure requirements under rule 13.21 of the Listing Rules.

(i) On 24 June 2015, the Company, AsiaSat and AsiaSat BVI Limited (a direct wholly-owned subsidiary of the Company) entered into a facility agreement (the "Dividend Facility Agreement") with certain financing banks for a term loan and revolving credit facilities (the "Dividend Facility") in an aggregate amount of US\$240 million. The Dividend Facility is for a term of 5 years from the initial drawdown date of the Dividend Facility, 27 July 2015.

Pursuant to the Dividend Facility Agreement, if, among other things, any person or group of persons acting in concert (other than, in each case, Bowenvale or any existing direct or indirect shareholder of Bowenvale as at the date of the Dividend Facility Agreement) gains direct or indirect control of the Company, then the Dividend Facility shall immediately be cancelled and all the outstanding amounts under the Dividend Facility shall become immediately due and payable. The outstanding amount under the Dividend Facility has been fully paid off by a new refinancing loan obtained on 12 July 2017 as described below and the Dividend Facility have therefore been cancelled.

(ii) On 12 July 2017, the Company, AsiaSat and AsiaSat BVI Limited (a direct wholly-owned subsidiary of the Company) entered into a new term loan and revolving credit facilities (the "New Syndicated Facilities Agreement") with certain financing banks for a term loan and revolving credit facilities (the "New Syndicated Facilities") in an aggregate amount of US\$220 million. The New Syndicated Facilities is for a term of 5 years from the initial drawdown date of the New Syndicated Facilities, 17 July 2017.

Pursuant to the New Syndicated Facilities Agreement, if, among other things, any person or group of persons acting in concert (other than, in each case, Bowenvale or any existing direct or indirect shareholder of Bowenvale as at the date of the New Syndicated Facility Agreement) gains direct or indirect control of the Company, then the New Syndicated Facilities shall immediately be cancelled and all the outstanding amounts under the New Syndicated Facilities shall become immediately due and payable. The outstanding amount of the New Syndicated Facilities was USD180 million as at 31 December 2017.

## PERMITTED INDEMNITY PROVISIONS

A permitted indemnity provision for the benefit of the Directors is currently in force and was in force throughout the financial year. The Company has taken out Directors' and Officers' insurance to cover the liability incurred by Directors and Officers in the execution and discharge of their duties, or in relation thereto.

#### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to, and within the knowledge of, the Directors, it is confirmed that there is a sufficient public float of at least 25% of the Company's issued shares as at 23 March 2018.

#### AUDITOR

The consolidated financial statements have been audited by PricewaterhouseCoopers, who retire and, being eligible, offer themselves for re-appointment.

By order of the Board

**Sue YEUNG** *Company Secretary* 

Hong Kong, 23 March 2018

# Audit Committee Report

The AC has six members, four of whom are INEDs and two are NEDs with observer status and no voting rights.

The AC oversees the financial reporting process. In this process, management is responsible for the preparation of Group's financial statements including the selection of suitable accounting policies. The IA is responsible for auditing and attesting to the Group's financial statements. The AC oversees the respective work of management and reports to the Board on its findings after each AC meeting.

The AC reviewed and discussed with management and the IA the 2017 consolidated financial statements included in the 2017 Annual Report. In this regard, the AC had discussions with management with regard to new, or changes in, accounting policies as applied and significant judgments affecting the Group's financial statements. The AC also received reports and met with the IA to discuss the general scope of their audit work (including the impact of changes in accounting policies and auditing standards as applied).

Based on these reviews and discussions with the IA, the AC recommended to the Board approval of the consolidated financial statements for the year ended 31 December 2017.

The AC also reviewed and recommended to the Board approval of the unaudited condensed consolidated financial information for the first six months of 2017, prior to public announcement and filing.

The AC recommended to the Board that the Shareholders be asked to re-appoint PricewaterhouseCoopers as the Group's IA for 2018.

# MEMBERS OF THE AUDIT COMMITTEE

Marcel R. Fenez(Chairman)Steven R. LeonardPhilana Wai Yin PoonMaura Wong Hung HungJu Wei Min(Non-voting)Herman Chang Hsiuguo(Non-voting)

Hong Kong, 23 March 2018

# Index to the Consolidated Financial Statements

Note			Page	Note		Page
	Cons	olidated statement of	63	3	Financial risk management	
	COI	mprehensive income			3.1 Financial risk factors	88
	Cons	olidated statement of financial	64		3.2 Capital management	93
	po	sition			3.3 Fair value estimation	94
		olidated statement of changes	66	4	Critical accounting estimates and	
		equity			judgments	
		olidated statement of cash flows	67		4.1 Critical accounting estimates	94
		s to the consolidated financial			4.2 Critical judgments in applying	96
		tements:		_	the Group's accounting policies	
1		eral information	68	5	Revenue and segment information	98
2		mary of significant accounting		6	Other gains — net	99
	1.1	licies:		7	Expenses by nature	100
	2.1	Basis of preparation	68	8	Employee benefit expense	100
	2.2	Consolidation	74	9	Finance expenses	102
	2.3	Separate financial statements	75 75	10	Income tax expense	102
	2.4	Segment reporting	75 75	11 12	Earnings per share Dividends	105
	2.5	Foreign currency translation	75 77	12	Leasehold land and land use rights	107 107
	2.6 2.7	Property, plant and equipment Impairment of non-financial	77 78	13 14	Property, plant and equipment	107
	2.7	assets	10	14	Subsidiaries	108
	2.8	Financial assets	78	16	Trade and other receivables	110
	2.0	Trade and other receivables	80	10	Cash and bank balances	112
		Cash and cash equivalents	81	18	Share capital	113
	2.10	Share capital	81	19	Reserves	117
		Construction payables	81	20	Bank borrowings	118
		Borrowings	81	21	Deferred revenue	120
		Borrowing costs	82	22	Deferred income tax liabilities	120
		Current and deferred	82	23	Cash generated from operations	122
		income tax			Financial instruments by category	123
	2.16	Employee benefits	84	25	Contingencies	124
		Provisions	86	26	Commitments	124
	2.18	Contingent liabilities and	86	27	Related party transactions	126
		contingent assets		28	Statement of financial position and	130
	2.19	Revenue recognition	87		reserve movement of the Company	
	2.20	Leases	88	29	Benefits and interests of directors	133
	2.21	Dividend distribution	88	30	Subsequent events	135

# Consolidated Statement of Comprehensive Income

		Year ended 3	
		2017	2016
	Note	HK\$'000	HK\$'000
Revenue	5	1,353,913	1,272,385
Cost of services	7 _	(639,590)	(627,392)
Gross profit		714,323	644,993
Administrative expenses	7	(164,988)	(138,313)
Other gains — net	6	92,220	4,651
	0 –	92,220	4,031
Operating profit		641,555	511,331
Finance expenses	9	(94,742)	(54,353)
Profit before income tax		546 012	456 070
	10	546,813	456,978
Income tax expense	10 _	(150,213)	(27,044)
Profit and total comprehensive income for the year	-	396,600	429,934
Profit and total comprehensive income for the year attributable to:			
— Owners of the Company		396,669	429,934
- Non-controlling interests	_	(69)	
	-	396,600	429,934
Earnings per share attributable to the owners of the Company for the year (expressed in HK\$ per share)			
Basic earnings per share	11	1.01	1.10
Diluted earnings per share	11	1.01	1.10

The notes on pages 68 to 135 are an integral part of these consolidated financial statements.

# Consolidated Statement of Financial Position

		December	
		2017	2016
	Note	HK\$'000	HK\$'000
ASSETS			
Non-current assets			
Leasehold land and land use rights	13	17,202	17,785
Property, plant and equipment	14	6,930,280	6,830,436
Unbilled receivables		19,040	19,575
Deposit	16	2,851	2,851
Total non-current assets	_	6,969,373	6,870,647
Current assets			
Unbilled receivables		8,458	9,215
Trade and other receivables	16	208,598	317,624
Cash and bank balances	17	214,465	240,583
	-		
Total current assets	-	431,521	567,422
Total assets		7,400,894	7,438,069
EQUITY			
Equity attributable to owners of the Company			
Share capital	18	39,120	39,120
Reserves	19		
— Retained earnings		3,282,940	3,029,950
— Other reserves	-	29,607	35,600
		3,351,667	3,104,670
Non-controlling interests	-	835	904
Total equity		3,352,502	3,105,574

# Consolidated Statement of Financial Position

	As at 31 [		ecember
		2017	2016
	Note	HK\$'000	HK\$'000
LIABILITIES			
Non-current liabilities			
Bank borrowings	20	2,593,983	2,913,283
Deferred income tax liabilities	22	462,515	432,271
Other payables		—	39,000
Deferred revenue	21	230,825	67,215
Other amounts received in advance	-		1,377
Total non-current liabilities	-	3,287,323	3,453,146
Current liabilities			
Bank borrowings	20	358,923	350,040
Construction payables		67,448	30,521
Other payables and accrued expenses		80,874	68,725
Deferred revenue	21	191,761	173,085
Current income tax liabilities	-	62,063	256,978
Total current liabilities	-	761,069	879,349
Total liabilities	-	4,048,392	4,332,495
Total equity and liabilities	-	7,400,894	

The notes on pages 68 to 135 are an integral part of these consolidated financial statements.

The financial statements on pages 63 to 135 were approved by the Board of Directors on 23 March 2018 and were signed on its behalf.

**Gregory M. ZELUCK** Director Andrew G. JORDAN Director

# Consolidated Statement of Changes In Equity

		Attributable to owners of the Company							
	Note	Share capital HK\$'000	Share premium HK\$'000	Shares held under Share Award Scheme HK\$'000	Share- based payment reserve HK\$'000	Retained earnings HK\$′000	Total HK\$'000	Non- controlling interests HK\$'000	Total equity HK\$'000
Balance at 1 January 2016		39,120	17,866	(143)	19,468	2,597,197	2,673,508	782	2,674,290
Total comprehensive income for the year		_	_	_	_	429,934	429,934	_	429,934
<b>Transactions with owners</b> Employees share award scheme: — Shares held under Share Award Scheme — Share-based payment				(9,679) —			(9,679) 10,907		(9,679) 10,907
<ul> <li>Shares vested under Share Award Scheme</li> <li>Transfer from share-based payment reserve</li> </ul>		_	_	9,822	(9,822) (2,819)	 2,819	_	-	_
Dissolution of Partnership								122	122
Total transactions with owners, recognised directly in equity				143	(1,734)	2,819	1,228	122	1,350
Balance at 31 December 2016		39,120	17,866		17,734	3,029,950	3,104,670	904	3,105,574
Balance at 1 January 2017		39,120	17,866	_	17,734	3,029,950	3,104,670	904	3,105,574
Total comprehensive income for the year						396,669	396,669	(69)	396,600
Transactions with owners Employees share award scheme: — Shares held under Share Award Scheme — Share-based payment		- -	-	(9,315) —		-	(9,315) 8,134		(9,315) 8,134
— Shares vested under Share Award Scheme Transfer from share-based payment		-	-	7,153	(7,153)	-	-	-	-
reserve Final dividend relating to 2016 12 Interim dividend relating to 2017 12					(4,812) — —	4,812 (78,239) (70,415)	 (78,239) (70,415)		 (78,239) (70,415)
Dividend for shares held by Share Award Scheme trust						163	163		163
Total transactions with owners, recognised directly in equity				(2,162)	(3,831)	(143,679)	(149,672)		(149,672)
Balance at 31 December 2017		39,120	17,866	(2,162)	13,903	3,282,940	3,351,667	835	3,352,502

The notes on pages 68 to 135 are an integral part of these consolidated financial statements.

# Consolidated Statement of Cash Flows

		Year ended 31 December		
		2017	2016	
	Note	HK\$'000	HK\$'000	
Cash flows from operating activities				
Cash generated from operations	23	1,475,149	1,070,350	
Interest paid		(50,240)	(60,208)	
Hong Kong profits tax refunded		-	29,927	
Hong Kong profits tax paid		(722)	(5,269)	
Overseas tax paid	-	(336,081)	(44,263)	
Net cash generated from operating activities	-	1,088,106	990,537	
Cash flows from investing activities				
Purchases of property, plant and equipment		(544,137)	(405,772)	
Proceeds from disposals of property, plant and equipment	23	399	81	
Interest received	-	2,136	1,176	
Net cash used in investing activities	-	(541,602)	(404,515)	
Cash flows from financing activities				
Purchases of shares under Share Award Scheme		(9,315)	(9,679)	
Proceeds from bank borrowings		1,414,452	—	
Repayment of bank borrowings		(1,786,198)	(522,598)	
Interest and other finance charges paid		(46,280)	(50,741)	
Dividends paid	12	(148,491)		
Net cash used in financing activities	:	(575,832)	(583,018)	
Net (decrease)/increase in cash and cash equivalents		(29,328)	3,004	
Cash and cash equivalents at beginning of the year		240,583	237,579	
Effects of exchange rate changes on cash and cash equivalents	-	3,210		
Cash and cash equivalents at end of the year	17	214,465	240,583	
	-			

The notes on pages 68 to 135 are an integral part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

## **1 GENERAL INFORMATION**

Asia Satellite Telecommunications Holdings Limited (the "Company") and its subsidiaries (together, the "Group") are engaged in the provision of transponder capacity.

The Company is a limited liability company incorporated in Bermuda as an exempted company under the Companies Act 1981 of Bermuda (as amended). The address of its registered office is Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda.

The Company is listed on The Stock Exchange of Hong Kong Limited.

These consolidated financial statements are presented in thousands of Hong Kong dollars, unless otherwise stated.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

## 2.1 Basis of preparation

The consolidated financial statements of the Company and its subsidiaries (together, the "Group") have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") and have been prepared under the historical cost convention.

The preparation of financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

# Notes to the Consolidated Financial Statements

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.1 Basis of preparation (Continued)

#### 2.1.1 Going concern

As at 31 December 2017, the Group's current liabilities exceeded its current assets by approximately HK\$329,548,000 (2016: HK\$311,927,000). Included in the Group's current liabilities were deferred revenue of HK\$191,761,000 (2016: HK\$173,085,000) which represents non-refundable customer prepayments that will be recognised as revenue over the next twelve months through provision of transponder capacity services. The Group's net current liabilities less deferred revenue was HK\$137,787,000 (2016: HK\$138,842,000). The Group's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the Group should be able to operate within the level of resources generated from its operations, together with the available banking facilities. Based on these forecasts and projections, the directors have a reasonable expectation that the Group will have adequate resources to continue its operations and to meet its financial obligations as and when they fall due in the next twelve months from the date of the Group's consolidated financial statements. Therefore, the Group has prepared its consolidated financial statements on a going concern basis.

#### 2.1.2 Changes in accounting policies and disclosures

#### (a) New and amended standards adopted by the Group

The following new standards and amendments to existing standards have been adopted by the Group for the first time for the financial year beginning on or after 1 January 2017:

HKAS 7 (Amendments)Statement of Cash FlowsHKAS 12 (Amendments)Recognition of Deferred Tax Assets for Unrealised Losses

The adoption of these amendments did not have material impact on the financial statements for the current year, except for amendments to HKAS 7 require disclosure of changes in liabilities arising from financing activities (Note 23).

#### (b) New standards and interpretations not yet adopted by the Group

The following new standards and amendments to existing standards and interpretations have been issued, but are not effective for the financial year beginning 1 January 2017 and have not been early adopted.

# Notes to the Consolidated Financial Statements

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## 2.1 Basis of preparation (Continued)

#### 2.1.2 Changes in accounting policies and disclosures (Continued)

(b) New standards and interpretations not yet adopted by the Group (Continued)

HKFRS 2 (Amendments)	Share-based Payment <sup>1</sup>
HKFRS 9	Financial Instruments <sup>1</sup>
HKFRS 15	Revenue from Contracts with Customers <sup>1</sup>
HKFRS 16	Leases <sup>2</sup>
HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and
(Amendments)	its Associate or Joint Venture <sup>3</sup>
HK (IFRIC)-Int 22	Foreign Currency Transactions and Advance
	Considerations <sup>1</sup>
HK (IFRIC)-Int 23	Uncertainty over Income Tax Treatments <sup>2</sup>
Annual Improvement 2017	Annual Improvement Project 2014 – 2016 Cycle <sup>1</sup>

<sup>1</sup> Effective for the Group for annual periods beginning on or after 1 January 2018

Effective for the Group for annual periods beginning on or after 1 January 2019

<sup>3</sup> To be determined

Management is in the process of assessing the impact of these new standards, amendments to standards and interpretation to existing standards. Below set out their expected impact on the Group's financial performance and position:

(i) HKFRS 9, "Financial instruments"

HKFRS 9 "Financial instruments" replaces the whole of HKAS 39. HKFRS 9 has three financial asset classification categories for investments in debt instruments: amortised cost, fair value through other comprehensive income ("OCI") and fair value through profit or loss. Classification is driven by the entity's business model for managing the debt instruments and their contractual cash flow characteristics.

Investments in equity instruments are always measured at fair value. However, management can make an irrevocable election to present changes in fair value in OCI, provided the instrument is not held for trading. If the equity instrument is held for trading, changes in fair value are presented in profit or loss.

For financial liabilities, there are two classification categories: amortised cost and fair value through profit or loss. Where non-derivative financial liabilities are designated at fair value through profit or loss, the changes in the fair value due to changes in the liability's own credit risk are recognised in OCI, unless such changes in fair value would create an accounting mismatch in profit or loss, in which case, all fair value movements are recognised in profit or loss. There is no subsequent recycling of the amounts in OCI to profit or loss. For financial liabilities held for trading (including derivative financial liabilities), all changes in fair value are presented in profit or loss.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.1 Basis of preparation (Continued)

#### 2.1.2 Changes in accounting policies and disclosures (Continued)

#### (b) New standards and interpretations not yet adopted by the Group (Continued)

(i) HKFRS 9, "Financial instruments" (Continued)

Based on an analysis of the Group's financial instruments as at 31 December 2017, the Group does not expect the adoption of HKFRS 9 will have a significant impact on the classification and measurement of the Group's financial assets and financial liabilities.

HKFRS 9 also introduces a new model for the recognition of impairment losses — the expected credit losses ("ECL") model, which constitutes a change from the incurred loss model in HKAS 39. HKFRS 9 contains a 'three stage' approach, which is based on the change in credit quality of financial assets since initial recognition. Assets move through the three stages as credit quality changes and the stages dictate how an entity measures impairment losses and applies the effective interest rate method. The new rules mean that on initial recognition of a non-credit impaired financial asset carried at amortised cost, a day-1 loss equal to the 12-month ECL is recognised in profit or loss. In the case of accounts receivables, this day-1 loss will be equal to their lifetime ECL.

Where there is a significant increase in credit risk, impairment is measured using lifetime ECL rather than 12-month ECL.

The new impairment model requires the recognition of impairment provisions based on ECL rather than only incurred credit losses as is the case under HKAS 39. It applies to financial assets classified at amortised cost, debt instruments at OCI, contract assets under HKFRS 15 Revenue from Contracts with Customers, lease receivables, loan commitments and certain financial guarantee contracts. The historical credit losses are immaterial.

Based on the assessments undertaken to date, the Group considers that there will be no material adverse change in the credit risks in respect of the Group's future financial assets and the adoption of the new ECL model under HKFRS 9 will not have significant impact on its financial performance and position.

The new standard also introduces expanded disclosure requirements. It is effective for first interim period of the financial year commencing on or after 1 January 2018. The Group has not early adopted this new standard.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## 2.1 Basis of preparation (Continued)

2.1.2 Changes in accounting policies and disclosures (Continued)

#### (b) New standards and interpretations not yet adopted by the Group (Continued)

(ii) HKFRS 15 "Revenue from contracts with customers"

HKFRS 15 "Revenue from contracts with customers" replaces the previous revenue standards HKAS 18 "Revenue" and HKAS 11 "Construction Contracts" and the related interpretations on revenue recognition. The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer. The standard permits either a full retrospective or a modified retrospective approach for the adoption.

Based on the assessments undertaken to date, management has identified the following areas that are likely to be affected:

- Revenue from certain service agreements the identification of performance obligations under HKFRS 15 may affect the timing of the recognition of revenue. When the Group enters into a contract with a customer that includes initial setup and installation services, the consideration received for these services will be amortised throughout the contract period, where the initial setup and installation services do not represent separate performance obligations and are used as inputs to deliver services specified by the customer.
- Accounting for certain costs incurred in fulfilling a contract certain costs which are currently expensed may need to be capitalised under HKFRS 15. When the Group pays sales commissions which are incremental costs of obtaining a contract, the amount incurred will be recognised as assets if they are recoverable and amortised over the contract period for rendering of services.
- Accounting for certain contracts with a significant financing component HKFRS 15 requires adjustments to the promised amount of consideration for effects of the time value of money. When the Group receives payment in advance of performance, amount of revenue recognised will be increased and exceeds the cash received as interest expenses will be recorded.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.1 Basis of preparation (Continued)

#### 2.1.2 Changes in accounting policies and disclosures (Continued)

#### (b) New standards and interpretations not yet adopted by the Group (Continued)

(ii) HKFRS 15 "Revenue from contracts with customers" (Continued)

The Group does not expect the application of HKFRS 15 would result in a significant impact on the Group's financial position and results of operations based on the current business model.

HKFRS 15 is effective for first interim period of the financial year commencing on or after 1 January 2018. The Group has not early adopted this new standard.

(iii) HKFRS 16 "Leases"

HKFRS 16 was issued in January 2016. From lessees' perspective, it will result in almost all leases being recognised on the consolidated statement of financial position, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low value leases.

The accounting for lessors will not significantly change.

The standard will affect primarily the accounting for Group's operating leases. As at 31 December 2017, the Group had non-cancellable operating lease commitments of HK\$36,573,000 (Note 26). However, the Group has not yet determined to what extent these commitments will result in the recognition of an asset and a liability for future payments and how this will affect the Group's profit and classification of cash flows upon adoption of the standard.

Some of the commitments may be covered by the exception for short-term and low value leases and some commitments may relate to arrangements that will not qualify as leases under HKFRS 16.

The new standard is effective for first interim period of the financial year commencing on or after 1 January 2019. At this stage, the Group does not intend to adopt the standard before its effective date.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.2 Consolidation

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls entities when the Group is exposed to, or has rights to, variable returns from its involvement with the entities and has the ability to affect those returns through its power over the entities. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

Intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred assets. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

#### (b) Transactions with non-controlling interests

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions — that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.2 Consolidation (Continued)

#### (c) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as a joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income recomprehensive income are reclassified to profit or loss.

### 2.3 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

#### 2.4 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chief Executive Officer who makes strategic decisions.

#### 2.5 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Hong Kong dollars (HK\$), which is the Company's functional and the Group's presentation currency.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.5 Foreign currency translation (Continued)

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income within 'Administrative expenses'.

#### (c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognised in other comprehensive income.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.6 Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses.

Buildings in the course of development for production or administrative purposes are carried at cost, less any identified impairment loss. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Satellites under construction includes the manufacturing costs, launch costs, interest expenses capitalised under borrowing costs and any other relevant direct costs when billed or incurred and is carried at cost less any identified impairment loss. When the satellite is ready for its intended use, the expenditure is transferred to satellites in operation and depreciation will commence.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the consolidated statement of comprehensive income during the financial year in which they are incurred.

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate cost to their residual values over their estimated useful lives, at the following rates per annum:

#### Satellites:

— AsiaSat 3S	6.25%
— AsiaSat 4	20%, Note 4.1(a)
— AsiaSat 5	6.25%
— AsiaSat 6	6.25%
— AsiaSat 7	6.25%
— AsiaSat 8	6.25%
— AsiaSat 9	6.25%
Buildings	4%
Tracking facilities	10%-20%
Furniture, fixtures and fittings	20%-33%
Office equipment	25%-33%
Motor vehicles	25%
Teleport equipment	30%
Plant and equipment	20%

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.6 Property, plant and equipment (Continued)

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at least at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.7).

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are recognised within 'Other gains — net' in the consolidated statement of comprehensive income.

#### 2.7 Impairment of non-financial assets

Assets that have an indefinite useful life, for example goodwill, are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 2.8 Financial assets

#### (a) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for the amounts that are settled or expected to be settled more than 12 months after the end of the reporting period. These are classified as non-current assets. The Group's loans and receivables comprise "trade and other receivables" and "cash and cash equivalents" in the consolidated statement of financial position (Notes 2.9 and 2.10). Loans and receivables are recognised at fair value and subsequently carried at amortised cost using the effective interest method.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.8 Financial assets (Continued)

#### (b) Impairment of financial assets carried at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

The criteria that the Group uses to determine that there is objective evidence of an impairment loss include:

- Significant financial difficulty of the issuer or obligor;
- A breach of contract, such as a default or delinquency in interest or principal payments;
- The Group, for economic or legal reasons relating to the debtor's financial difficulty, granting to the debtor a concession that it would not otherwise consider;
- It becomes probable that the debtor will enter bankruptcy or other financial reorganisation; or

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## 2.8 Financial assets (Continued)

- (b) Impairment of financial assets carried at amortised cost (Continued)
  - Observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial assets in the portfolio, including:
    - (i) adverse changes in the payment status of debtors in the portfolio; and
    - (ii) national or local economic conditions that correlate with defaults on the assets in the portfolio.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated statement of comprehensive income.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated statement of comprehensive income.

## 2.9 Trade and other receivables

Trade receivables are amounts due from customers for services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, and short-term highly liquid investments with original maturities of three months or less.

#### 2.11 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the owners of the Company until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the owners of the Company.

#### 2.12 Construction payables

Construction payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Construction payables are classified as current liabilities if payments are expected to be due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

#### 2.13 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.14 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Borrowing costs include interest expense, finance charges in respect of finance lease and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs. The exchange gains and losses that are an adjustment to interest costs include the interest rate differential between borrowing costs that would be incurred if the entity had borrowed funds in its functional currency, and the borrowing costs actually incurred on foreign currency borrowings. Such amounts are estimated based on interest rates on similar borrowings in the entity's functional currency.

When the construction of the qualifying assets takes more than one accounting period, the amount of foreign exchange differences eligible for capitalisation is determined for each annual period and are limited to the difference between the hypothetical interest amount for the functional currency borrowings and the actual interest incurred for foreign currency borrowings. Foreign exchange differences that did not meet the criteria for capitalisation in previous years should not be capitalised in subsequent years.

## 2.15 Current and deferred income tax

The tax expense for the year comprises current and deferred tax. Tax is recognised in the profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.15 Current and deferred income tax (Continued)

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.16 Employee benefits

(a) Pension obligations

The Group participates in defined contribution plans. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The contributions are recognised as employee benefit expense when they are due and are reduced by contributions. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### (b) Share-based compensation

The Group operates a number of equity-settled, share-based compensation plans namely share award schemes and share option scheme under which the Group receives services from employees as consideration for equity instruments (award shares and options) of the Group.

The Group grants shares (award shares) of the Company to employees under the share award schemes. The award shares are either purchased from the open market or granted by issue of new shares. The cost of shares purchased from the open market is recognised in equity as treasury stock called "shares held under share award scheme".

The fair value of the employee services received in exchange for the grant of the award shares and options is recognised as an expense with a corresponding increase in sharebased payment reserve. The total amount to be expensed is determined by reference to the fair value of the award shares and options granted:

- including any market performance conditions (for example, an entity's share price);
- excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- including the impact of any non-vesting conditions (for example, the requirement for employees to save).

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.16 Employee benefits (Continued)

#### (b) Share-based compensation (Continued)

Non-market vesting conditions are included in assumptions about the number of award shares and options that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the Group revises its estimates of the number of award shares and options that are expected to vest based on the non-marketing vesting conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated statement of comprehensive income, with a corresponding adjustment to equity.

When the options are exercised or the award shares that will be settled by issuing new shares are vested, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium.

When the award shares that will be settled by purchasing from the open market are vested, the difference between the cost of shares purchased from the open market and the fair value measure at the grant date of the shares is recognised in share-based payment reserve, with a corresponding adjustment to retained earnings.

The grant by the Company of award shares and options over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity in the Company's separate financial statements.

#### (c) Performance-based bonus

The expected costs of performance-based bonuses are recognised as a liability when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made.

Liabilities for performance-based bonuses are expected to be settled within 12 months and are measured at the amounts expected to be paid when they are settled.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.17 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### 2.18 Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the Group.

Contingent assets are not recognised but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable. When inflow is virtually certain, an asset is recognised.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.19 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for services supplied, stated net of discounts and value added taxes.

The Group recognises revenue when the amount of revenue can be reliably measured, when it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the Group's activities, as described below.

- (a) Revenue from transponder utilisation is recognised on a straight-line basis over the period of the agreements when services are rendered. The excess of revenue recognised on a straight-line basis over the amount received and receivables from customers in accordance with the contract terms is shown as unbilled receivables. The unbilled receivables will subsequently be reduced over the service period when the amount received and receivables from customers exceeded the revenue recognised during the period. The amount of unbilled receivables that is expected to be recovered in the next twelve months through adjustment of this timing difference between delivery of service and billings to customers is classified as current assets.
- (b) Revenue from the sale of transponder capacity under transponder purchase agreements is recognised on a straight-line basis from the date of delivery of the transponder capacity until the end of the estimated useful life of the satellite.

Services under transponder utilisation agreements (note (a) above) are generally billed quarterly in advance. Such amounts received in advance and amounts received from the sale of transponder capacity under transponder purchase agreements (note (b) above) in excess of amounts recognised as revenue are recorded as deferred revenue. Deferred revenue which will be recognised in the following year is classified under current liabilities and amounts which will be recognised after one year are classified as non-current.

Deposits received in advance in connection with the provision of transponder capacity are included in other payables.

(c) Interest income is recognised using the effective interest method. When a loan and receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loan and receivables are recognised using the original effective interest rate.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.20Leases

(a) As a lessee

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the statement of comprehensive income on a straight-line basis over the period of the lease.

#### (b) As a lessor

When an asset is leased out under an operating lease, the asset is included in the consolidated statement of financial position based on the nature of the asset. Lease income on operating leases is recognised over the term of the lease on a straight-line basis.

#### 2.21 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

#### **3** FINANCIAL RISK MANAGEMENT

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: foreign currency risk, credit risk, cash flow and fair value interest rate risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

#### (a) Foreign exchange risk

During the year, almost all of the Group's revenues, premiums for satellite insurance coverage, interest expenses and substantially all capital expenditure were denominated in United States Dollars. The Group's remaining expenses were primarily denominated in Hong Kong Dollars. At 31 December 2017 and 2016, the majority of the Group's transponder utilisation agreements, transponder purchase agreements, obligations to purchase telemetry, tracking and control equipment and bank borrowings were denominated in United States Dollars. The Group has not hedged its foreign currency exposure.

#### **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

#### (a) Foreign exchange risk (Continued)

At 31 December 2017, certain trade receivables, cash and bank balances, bank borrowings and payables were denominated in United States Dollars ("USD") and they mainly included the following items whose foreign currency exposure is analysed as follows:

	2017	2016
	USD'000	USD'000
Trade and other receivables	13,315	10,275
Cash and bank balances	15,586	27,527
Bank borrowings	(377,899)	(420,618)
Construction payables	(8,634)	(3,934)
Other payables	(2,510)	(6,988)

At 31 December 2017, it is estimated that a general increase/decrease of 50 basis points in the exchange rate of USD against HK\$, with all other variables held constant, would decrease/increase the Group's profit for the year and retained earnings by approximately HK\$12,910,000 (2016: HK\$14,014,000).

At 31 December 2017, certain trade receivables and cash and bank balances were denominated in Renminbi ("RMB") and the foreign currency exposure is analysed as follows:

	2017 RMB'000	2016 RMB'000
Trade receivables	86,896	91,888
Cash and bank balances	15,102	2,123

At 31 December 2017, it is estimated that a general increase/decrease of 500 basis points in the exchange rate of RMB against HK\$, with all other variables held constant, would increase/decrease the Group's profit for the year and retained earnings by approximately HK\$5,609,000 (2016: HK\$4,789,000).

### **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

#### (a) Foreign exchange risk (Continued)

The sensitivity analysis above has been determined assuming that the change in foreign currency exchange rate had occurred at the reporting date and had been applied to the amount receivable/payable in RMB and USD at that date. For RMB and USD, the 500 basis points and 50 basis points increase/decrease respectively represent management's assessment of a reasonably possible change in the foreign currency exchange rate over the period until the next annual reporting date. The analysis is presented on the same basis for 2016.

#### (b) Credit risk

Credit risk of the Group arises from credit exposures to its customers and cash and bank balances.

The Group assesses the credit quality of its customers by taking account of their financial position, past experience and current collection trends that are expected to continue. The Group's evaluation also includes the length of time the receivables are past due and the general business environment. This credit risk is not considered significant because the Group does not normally provide credit terms to its trade customers. The Group usually bills its trade customers quarterly in advance in accordance with its agreements. The Group also requires bank guarantees and deposits from certain trade customers to manage the credit exposure. Moreover, the Group only places cash and deposits with reputable banks and financial institutions.

#### (c) Cash flow and fair value interest rate risk

The Group's exposure to interest rate risk arises from its bank deposits and bank borrowings. Bank borrowings obtained at a fixed rate expose the Group to fair value interest rate risk (Note 20). Bank borrowings obtained at variable rates expose the Group to cash flow interest rate risk.

### **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

#### (c) Cash flow and fair value interest rate risk (Continued)

The following table details the interest rate profiles of the Group's short-term deposits and variable rate bank borrowings:

	201	7	201	6
	Effective		Effective	
	interest rate		interest rate	
	%	HK\$'000	%	HK\$'000
Short-term deposits	0.9%	39,089		
Bank borrowings	3.2%	1,397,929	3.6%	1,446,021

At 31 December 2017, it is estimated that a general increase/decrease of 100 basis points in the interest rate, with all other variables held constant, would decrease/increase the Group's profit for the year and retained earnings by approximately HK\$12,435,000 (2016: HK\$14,460,000).

The sensitivity analysis above has been determined assuming that the change in interest rates had occurred at the reporting date and had been applied to the interest-bearing short-term bank deposits and bank borrowings in existence at that date. The 100 basis points increase/decrease represents management's assessment of a reasonably possible change in interest rate over the period until the next annual reporting date. The analysis is performed on the same basis for 2016.

#### (d) Liquidity risk

The Group manages its liquidity risk by ensuring it has sufficient liquid cash balances to meet its payment obligations as they fall due. The Group closely monitors its exposure to liquidity risk by reviewing the cash position report on a quarterly basis. The Group invests surplus cash in interest bearing savings accounts and time deposits with reputable financial institutions, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient head-room to meet operation needs. The Group also reviews different funding options regularly in case needs arise.

## **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.1 Financial risk factors (Continued)

#### (d) Liquidity risk (Continued)

Management also monitors forecasts of the Group's liquidity reserve (comprising the available unutilised banking facilities below) and cash and cash equivalents (Note 17) on the basis of expected cash flows. In assessing the expected cash flows to support its working capital sufficiency, the Group takes into account the forecast revenue and the expected cash receipts from customers, forecast expenditure, capital commitment and debt financing plans. The Group also regularly monitors its compliance with covenants under all banking facilities.

As at 31 December 2017, the Group had available unutilised banking facilities of approximately HK\$468,840,000 out of which approximately HK\$156,280,000 will be expired in March 2018 and the remaining of HK\$312,560,000 will be expired in June 2022.

The non-derivative financial liabilities of the Group as at 31 December are analysed into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date in the table below. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Within 1 year HK\$'000	20 More than 1 year but less than 5 years HK\$'000	17 More than 5 years HK\$′000	Total HK\$'000	Within 1 year HK\$'000	201 More than 1 year but less than 5 years HK\$'000	6 More than 5 years HK\$'000	Total HK\$'000
Bank borrowings Construction payables Other payables	432,847 67,448	2,711,863	146,216	3,290,926 67,448	457,183 30,521	2,805,201	444,379	3,706,763 30,521
and accrued expenses -	80,874			80,874	68,725	39,000		107,725
	581,169	2,711,863	146,216	3,439,248	556,429	2,844,201	444,379	3,845,009

## **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

#### 3.2 Capital management

The Group's objectives when managing capital, which comprises all capital and reserves attributable to the owners, are:

- To safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders;
- To support the business growth; and
- To maintain a strong credit rating.

The Group actively and regularly reviews and manages its capital structure to ensure an optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities.

In December 2013, the Group entered a long-term loan agreement to finance the construction of AsiaSat 6 and AsiaSat 8 satellites. In June 2015, the Group obtained another banking facilities to finance the dividend payments and working capital of the Group. In July 2017, the Group has obtained a new term loan and revolving credit facilities ("New Syndicated Facilities") to refinance the banking facilities obtained in 2015 in full. The Group is required to comply with certain financial and non-financial covenants under all these loan and banking facilities arrangements. If the Group were to breach the covenants, the loans and facilities utilised would become payable on demand. The Group regularly monitors its compliance with these covenants. For the year ended 31 December 2017, the Group complied with all of the covenants on the above borrowing agreements.

In this regard, the Group monitors the capital structure on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total interest bearing bank borrowings (including 'current and non-current bank borrowings' as shown in the consolidated statement of financial position) less cash and bank balances. Total capital is calculated as 'equity' as shown in the consolidated statement of financial position plus net debt.

## **3** FINANCIAL RISK MANAGEMENT (CONTINUED)

## 3.2 Capital management (Continued)

	2017 HK\$'000	2016 HK\$′000
Total bank borrowings (Note 20) Less: cash and bank balances (Note 17)	2,952,906 (214,465)	3,263,323 (240,583)
Net debt	2,738,441	3,022,740
Total equity	3,352,502	3,105,574
Total capital	6,090,943	6,128,314
Gearing ratio	45%	49%

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

#### 3.3 Fair value estimation

Except for bank borrowings (Note 20), the carrying value of the Group's financial assets and financial liabilities is a reasonable approximation of their fair values as the discounting impact of these financial instruments is insignificant.

## 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

## 4.1 Critical accounting estimates

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

### 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (CONTINUED)

#### 4.1 Critical accounting estimates (Continued)

#### (a) Useful lives of in-orbit satellites

The Group's operations are capital intensive and it has significant investments in satellites. The carrying value of the Group's in-orbit satellites that have been commissioned and brought into service (AsiaSat 3S, AsiaSat 4, AsiaSat 5, AsiaSat 6, AsiaSat 7, AsiaSat 8 and AsiaSat 9) represented 91% of its total assets as of 31 December 2017 (2016: 64%). The Group estimates the useful lives of satellites in order to determine the amount of depreciation expense to be recorded during the reporting period. The useful lives are estimated at the time satellites are put into orbit and are based on historical experience with other satellites as well as the anticipated technological evolution or other environmental changes. If technological changes were to occur more rapidly than anticipated or in a different form than anticipated, the useful lives assigned to these satellites may need to be shortened, resulting in the recognition of increased depreciation in a future period. Similarly, if the actual useful lives of satellites are longer than the Group has estimated, the lengthened useful lives would result in a smaller depreciation expense. As a result, if the Group's estimations of the useful lives of its satellites are not accurate or are required to be changed in the future, the Group's net income in future periods would be affected.

The useful lives of in-orbit satellites are at least reviewed by the Board at the end of each reporting period.

#### Change in accounting estimates

During the year ended 31 December 2017, the Group has undertaken a review of the estimated useful lives of its satellites. As a result of the review, taking into account the current fuel level, expected usage and market demand of the satellites, the Group has revised the useful life of satellite AsiaSat 4 to extend that for another 5 years. The effect of the change in the year ended 31 December 2017 was a decrease in depreciation of property, plant and equipment of HK\$7,910,000.

## 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (CONTINUED)

#### 4.1 Critical accounting estimates (Continued)

#### (a) Useful lives of in-orbit satellites (Continued)

Assuming AsiaSat 4 is held until the end of its estimated useful life, depreciation in future years in relation to AsiaSat 4 will be (decreased)/increased by the following amounts:

Year ending 31 December	HK\$'000
2018	
2018 2019	(42,595) 12,964
2020	12,964
2021	12,964
2022	11,613

For the year ended 31 December 2017, it is estimated that a general increase/decrease of one year of useful life of all of the Group's in-orbit satellites, with all other variables held constant, would decrease/increase the depreciation charge for the year by approximately HK\$29,521,000 (2016: HK\$29,146,000) and HK\$33,584,000 (2016: HK\$33,098,000) respectively.

#### 4.2 Critical judgments in applying the Group's accounting policies

#### (a) Income taxes

The Group is subject to income taxes in a number of jurisdictions. Significant judgment is required in determining the taxability and deductibility of certain items in arriving the worldwide provision for income taxes. Accordingly, the Group's tax computations involve many transactions and calculations which require management to apply judgment and appropriate data input from various sources such as types of customers, amount of revenue derived from customers, applicable ratios and tax rates in order to estimate the tax provision. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

#### 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (CONTINUED)

#### 4.2 Critical judgments in applying the entity's accounting policies (Continued)

#### (b) Impairment of the carrying amounts of long-lived assets

The Group is required to evaluate at each reporting date whether there is any indication that the carrying amounts of long-lived assets (primarily its satellites) may be impaired. If any such indication exists, the Group should estimate the recoverable amount of the longlived assets. An impairment loss, if any, is recognised for the excess of the carrying amount of a long-lived asset over its recoverable amount. The recoverable amount is determined at the higher of fair value less costs to sell and value in use. The value in use is the present value of the cash flows expected to arise from the continuing use of long-lived asset in the business and cash arising from its disposal at the end of its useful life.

Management's judgment is required in the area of asset impairment particularly in assessing: (i) whether an event has occurred that may indicate that the long-lived asset values may not be recoverable; (ii) whether the carrying amount of the long-lived asset can be supported by the recoverable amount which is determined using value in use method; and (iii) whether key assumptions applied in preparing the cash flow projections and discounting the cash flows to estimate the present value are appropriate.

The Group's cash flow projections are prepared based on a number of considerations such as latest budget approved by management, terms and period of existing transponder utilisation agreements ("Existing Agreements"), anticipated renewal of the Existing Agreements and expected growth of new customers and contracts. Any significant differences between the actual results and the assumptions previously selected by management in assessing impairment, for examples, modification to the terms of the Existing Agreements that result in a change in utilisation period or pricing upon renewal, changes in the renewal rate or growth rate, may result in significant change to the recoverable amount of the relevant asset (if the discount rate used is not changed). This may, in turn, result in a situation wherein the recoverable amounts of the assets are less than the carrying amounts and therefore, an impairment loss would need to be recognised.

### 5 REVENUE AND SEGMENT INFORMATION

#### (a) Revenue:

The Group's revenue is analysed as follows:

	2017	2016
	HK\$'000	HK\$'000
Income from provision of satellite transponder capacity		
— recurring (Note)	1,308,549	1,216,783
Sales of satellite transponder capacity	13,224	13,363
Other revenues	32,140	42,239
	1,353,913	1,272,385

Note: For the year ended 31 December 2017, a total amount of HK\$22,880,000 (2016: HK\$13,269,000) was recorded as the additional revenue received or receivable from certain customers following the enactment of the Finance Act in India in 2012, which imposes tax on the Group for revenue that could be considered as Indian sourced. Further details were set out in Note 10 to these consolidated financial statements.

#### (b) Segment information:

The chief operating decision-maker has been identified as the Chief Executive Officer of the Group. The Chief Executive Officer considers the business from a product perspective which is the operation, maintenance and provision of satellite telecommunication systems for broadcasting and telecommunication. As the Group has only one operating segment that qualifies as reporting segment under HKFRS 8 and the information that is regularly reviewed by the Chief Executive Officer for the purposes of allocating resources and assessing performance of the operating segment is the consolidated financial statements of the Group, no separate segmental analysis is presented.

Revenue reported in Note 5(a) above represented transactions with third parties and are reported to the Chief Executive Officer in a manner consistent with that in the consolidated statement of comprehensive income.

The Group is domiciled in Hong Kong. The revenue from customers in Hong Kong and Greater China for the year ended 31 December 2017 are HK\$155,534,000 (2016: HK\$177,283,000) and HK\$312,575,000 (2016: HK\$315,265,000) respectively, and the total revenue from customers in other countries is HK\$885,804,000 (2016: HK\$779,837,000). For the purpose of classification, the geographical source of revenue is determined based on the place of incorporation of the customers instead of the footprint of the satellites of the Group which may involve transmission to multiple geographical areas under a single satellite transponder capacity arrangement.

#### 5 REVENUE AND SEGMENT INFORMATION (CONTINUED)

#### (b) Segment information: (Continued)

For the year ended 31 December 2017, there were 2 customers (2016: 1 customer), which individually contributed over 10% of the Group's total revenue. The revenue contributed from each of these customers was as follows:

2017	2016
HK\$'000	HK\$'000
135,449	126,027
144,532	N/A
	HK\$'000 135,449

The amounts provided to the Chief Executive Officer with respect to total assets and total liabilities are measured in a manner consistent with that in the consolidated statement of financial position. All assets and liabilities are related to the only operating segment of the Group whose operation is domiciled in Hong Kong.

## 6 OTHER GAINS — NET

	2017 HK\$'000	2016 HK\$′000
Interest income	2,151	4,808
Net gain/(loss) on disposals of property, plant and equipment	247	(157)
One-off income and cost recovery (Note)	89,822	
	92,220	4,651

Note: This represented a one-off income and recovery of expenses incurred arising from the resolution of a long pending tax matter related to the provision of services to a customer.

## 7 EXPENSES BY NATURE

Expenses included in cost of services and administrative expenses are analysed as follows:

	2017 HK\$′000	2016 HK\$′000
Auditor's remuneration		
— audit services	1,960	1,900
— non-audit services	5,211	1,240
Provision for impairment of		
— trade receivables, net (Note 16)	6,519	2,350
Depreciation of property, plant and equipment (Note 14)	525,789	521,816
Employee benefit expense (Note 8)	146,478	132,030
Operating leases		
— Office premises	9,611	7,973
— Leasehold land and land use rights (Note 13)	583	583
Net exchange loss	18,029	8,785
Marketing and promotions expense	5,363	5,015
Legal and professional fee	17,003	15,428
Satellite operations	9,507	7,363

## 8 EMPLOYEE BENEFIT EXPENSE

	2017	2016
	HK\$'000	HK\$'000
Salary and other benefits, including directors' remuneration	130,027	112,506
Share-based payment	8,134	10,907
Pension costs — defined contribution plans	8,317	8,617
Total staff costs	146,478	132,030
	2017	2016
Number of employees	138	144

## 8 EMPLOYEE BENEFIT EXPENSE (CONTINUED)

## (a) Pensions — defined contribution plans

Forfeited contributions totaling HK\$911,000 (2016: HK\$1,513,000) were fully utilised during the year, leaving no available balance at the year end to reduce future contributions.

There was no outstanding balance of contribution payable at both 31 December 2017 and 31 December 2016.

#### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include one (2016: one) director whose emoluments are reflected in the analysis shown in Note 29. The emoluments payable to the remaining four (2016: four) individuals during the year are as follows:

	2017	2016
	HK\$'000	HK\$'000
Basic salaries, housing allowances, other allowances and		
benefits in kind	16,977	14,813
Employer's contribution to pension scheme	1,819	2,016
Performance related bonuses	5,742	2,880
Share-based payment	3,132	3,695
	27,670	23,404

## 8 EMPLOYEE BENEFIT EXPENSE (CONTINUED)

## (b) Five highest paid individuals (Continued)

The emoluments fell within the following bands:

	Number of individuals	
	2017	2016
Emplument bands (in LIK dellas)		
Emolument bands (in HK dollar) HK\$3,000,001 – HK\$4,000,000		1
HK\$5,000,001 - HK\$4,000,000 HK\$5,000,001 - HK\$6,000,000	2	1
HK\$7,000,001 - HK\$8,000,000 HK\$7,000,001 - HK\$8,000,000	<b>Z</b>	ן ר
HK\$8,000,001 – HK\$8,000,000 HK\$8,000,001 – HK\$9,000,000	2	Ζ
11638,000,001 11639,000,000	<b></b>	
	4	4

#### 9 FINANCE EXPENSES

	2017 HK\$'000	2016 HK\$′000
Interest expenses and finance charges incurred on bank borrowings Unamortised loan origination fees written off	116,174	132,881
upon repayment of bank borrowings	23,528	_
Less: interest capitalised on qualifying assets	(44,960)	(78,528)
Total	94,742	54,353

The interest rate applied in determining the amount of interest capitalised in 2017 was 3.70% (2016: 3.64%).

#### **10 INCOME TAX EXPENSE**

A significant portion of the Group's profit is treated as earned outside Hong Kong and is not subject to Hong Kong profits tax. Hong Kong profits tax has been provided at the rate of 16.5% (2016: 16.5%) on the estimated assessable profit for the year. Taxation on overseas profits has been calculated on the estimated assessable profit for the year at the rates of taxation, that range from 7% to 43.26% (2016: 7% to 43.26%) prevailing in the countries in which the profit is earned.

#### **10 INCOME TAX EXPENSE (CONTINUED)**

	2017 HK\$′000	2016 HK\$′000
Current income tax		
— Hong Kong profits tax	2,354	32,421
— Overseas taxation (Note (a))	121,187	44,339
— Adjustments in respect of prior years (Note (a), (b))	(3,572)	(55,103)
Total current tax	119,969	21,657
Deferred income tax (Note 22)	30,244	5,387
Income tax expense	150,213	27,044

Note:

(a) The Group had been in dispute with the Indian tax authority ("IR") in respect of revenues earned from the provision of satellite transponder capacity for a number of years.

In May 2012, the Finance Act was passed by the Indian Parliament and certain amendments were enacted with retrospective effect. Under the Indian Income Tax Act (as amended by the aforesaid Finance Act), revenues received from the provision of satellite transponder capacity to Indian resident customers or from certain non-resident Indian customers which carry on business in India or earn income from any source in India is chargeable to tax in India subject to the judicial interpretation of the amended provision by the courts in India. As the Finance Act introduced certain amendments with retrospective effect, the Group had recognised a provision for income tax in India since the financial year of 2012 reflecting an appropriate conservative view based on the historical information currently available, while defending the Group's position in the tax proceedings in the Indian courts.

In January 2017, the Group filed an application under the Direct Tax Dispute Resolution Scheme, 2016 ("DRS 2016") to the IR for a settlement of the tax disputes in relation to assessment years from 1997/98 to 2012/13. The DRS 2016 was introduced by the Indian government to allow eligible tax payers to settle their tax disputes as a result of the retrospective amendments to the Income Tax Act in 2012, provided all the pending appeals/writs are withdrawn and that any interest and penalties on the overdue taxes shall be waived by the IR. In February 2017, the Group received a notification from the IR determining the final settlement of tax payable for these 16 assessment years to be HK\$193,000,000 (Indian Rupee equivalent) and which the Group has subsequently paid. Accordingly, all the Indian income tax liabilities for these 16 assessment years were fully settled in 2017.

For the subsequent assessment years (i.e. assessment year 2013/14 and onwards), the Group may still contest the assessment orders of the IR, to the extent relevant.

Based on the latest assessment orders and on the advice from the Group's advisers in India, the Group has made its best estimate to record a provision of approximately HK\$97,000,000 for the year ended 31 December 2017 (2016: HK\$14,000,000). This tax provision for the year included an additional tax provision arising from DRS 2016.

## **10 INCOME TAX EXPENSE (CONTINUED)**

#### Note: (Continued)

(b) In June 2016, the Group received a tax refund from the Hong Kong Inland Revenue for the year of assessments from 2012/13 to 2013/14 of approximately HK\$30,000,000. This refund arose as a result of the changes in the basis of assessment. Accordingly, the Group has written back the additional tax provision of HK\$41,000,000 for the year of assessments from 2012/13 to 2015/16 which was previously made.

The tax on the Group's profit before income tax differs from the theoretical amount that would arise using the profits tax rate of Hong Kong where the Group principally operates, as follows:

	2017 HK\$′000	2016 HK\$'000
Profit before income tax	546,813	456,978
Tax calculated at tax rate of 16.5% (2016: 16.5%) Tax effect of income not subject to income tax and other tax credit Tax effect of expenses not deductible for tax purposes Income tax in respect of overseas profits Adjustments in respect of prior years	90,224 (124,847) 67,221 121,187 (3,572)	75,401 (103,348) 65,755 44,339 (55,103)
Tax charge	150,213	27,044

The effective tax rate of the Group was 27.5% (2016: 5.9%).

The higher effective tax rate for the year ended 31 December 2017 was mainly attributable to the additional tax provision arising from the settlement of tax disputes in 2017 under DRS 2016.

### 11 EARNINGS PER SHARE

#### Basic

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year.

	2017 HK\$′000	2016 HK\$′000
Profit attributable to owners of the Company	396,669	429,934
	2017	2016
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share (in thousands)	390,860	390,989
Basic earnings per share (HK\$)	1.01	1.10

The weighted average number of ordinary shares shown above has been arrived at after deducting the shares held under the share award scheme.

## Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

#### Share Award Scheme

The Company has restricted shares under the 2007 Share Award Scheme which would have dilutive effects. The calculation is done to determine the number of shares that could have been acquired at fair value (determined as the average market price of the Company's shares for the year) based on the monetary value of outstanding restricted shares. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the restricted shares were fully vested.

## 11 EARNINGS PER SHARE (CONTINUED)

#### Share Options Scheme

The Company has share options, issued in October 2016, which would have dilutive effects. A calculation is done to determine the number of shares that could have been issued assuming the exercise of the share options less the number of shares that could have been issued at fair value (determined as the average market price of the Company's shares for the year) for the same total proceeds as the number of shares issued for no consideration. The resulting number of shares issued for no consideration is included in the weighted average number of ordinary shares as the denominator for calculating diluted earnings per share.

	2017 HK\$'000	2016 HK\$′000
Profit attributable to owners of the Company	396,669	429,934
	2017	2016
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share (in thousands) Effect of Awarded Shares (in thousands)	390,860 61	390,989 987
Weighted average number of ordinary shares for the purpose of calculating diluted earnings per share (in thousands)	390,921	391,976
Diluted earnings per share (HK\$)	1.01	1.10

The conversion of share options would have an anti-dilutive effect to the basic earnings per share during the year ended 31 December 2017.

### 12 DIVIDENDS

The dividends paid in 2017 were HK\$148,491,000 (HK\$0.38 per share) (2016: Nil). The Board recommends the payment of a final dividend of HK\$0.20 per share (2016: HK\$0.20 per share). Such dividends are to be approved by the shareholders at the annual general meeting to be held on 15 June 2018. These consolidated financial statements do not reflect these dividends payable.

	2017 HK\$'000	2016 HK\$′000
Interim dividend paid of HK\$0.18 (2016: HK\$Nil) per ordinary share Proposed final dividend of HK\$0.20 (2016: HK\$0.20)	70,415	—
per ordinary share	78,239	78,239
	148,654	78,239

### 13 LEASEHOLD LAND AND LAND USE RIGHTS

The Group's interests in leasehold land and land use rights represent prepaid operating lease payments and their net book value are analysed as follows:

	2017 HK\$′000	2016 HK\$′000
In Hong Kong held on:		
Leases of between 10 to 50 years	17,202	17,785
At 1 January Amortisation of prepaid operating lease payments (Note 7)	17,785 (583)	18,368 (583)
At 31 December	17,202	17,785

### 14 PROPERTY, PLANT AND EQUIPMENT

	Satellites a	ind tracking fa	cilities						
	In operation HK\$′000	Under construction/ not ready for use HK\$'000	Buildings HK\$'000	Furniture, fixtures and fittings HK\$'000	Office equipment HK\$'000	Motor vehicles HK\$′000	Teleport equipment HK\$′000	Plant and equipment HK\$'000	Total HK\$'000
At 1 January 2016									
Cost	9,299,250	1,474,149	168,358	17,425	8,543	4,214	36,889	704	11,009,532
Accumulated depreciation	(3,998,611)		(64,864)	(11,965)	(5,522)	(1,739)	(36,889)	(704)	(4,120,294)
Net book amount	5,300,639	1,474,149	103,494	5,460	3,021	2,475			6,889,238
Year ended 31 December 2016									
Opening net book amount	5,300,639	1,474,149	103,494	5,460	3,021	2,475	-	-	6,889,238
Additions	13,051	449,277	_	47	877	_	_	-	463,252
Disposals (Note 23)	(238)	-	-	-	-	_	_	-	(238)
Depreciation	(509,457)		(6,734)	(3,039)	(1,628)	(958)			(521,816)
Closing net book amount	4,803,995	1,923,426	96,760	2,468	2,270	1,517			6,830,436
At 31 December 2016									
Cost	9,348,760	1,923,426	168,358	17,472	9,289	4,214	36,889	704	11,509,112
Accumulated depreciation	(4,544,765)		(71,598)	(15,004)	(7,019)	(2,697)	(36,889)	(704)	(4,678,676)
Net book amount	4,803,995	1,923,426	96,760	2,468	2,270	1,517			6,830,436
Year ended 31 December 2017									
Opening net book amount	4,803,995	1,923,426	96,760	2,468	2,270	1,517	-	-	6,830,436
Additions	13,443	610,721	-	52	1,022	547	-	-	625,785
Transfer between categories	2,534,147	(2,534,147)	-	-	-	_	-	-	_
Disposals (Note 23)	(14)	-	-	_	-	(138)	-	-	(152)
Depreciation	(514,137)		(6,734)	(2,310)	(1,650)	(958)			(525,789)
Closing net book amount	6,837,434		90,026	210	1,642	968			6,930,280
At 31 December 2017									
Cost	11,896,262	-	168,358	17,524	10,279	3,825	36,889		12,133,841
Accumulated depreciation	(5,058,828)		(78,332)	(17,314)	(8,637)	(2,857)	(36,889)	(704)	(5,203,561)
Net book amount	6,837,434	-	90,026	210	1,642	968	_	-	6,930,280

Depreciation expense of HK\$525,789,000 (2016: HK\$521,816,000) has been charged in cost of services in the consolidated statement of comprehensive income.

During the year ended 31 December 2017, the Group has capitalised borrowing costs amounting to HK\$44,960,000 (2016: HK\$78,528,000) on qualifying assets. Borrowing costs were capitalised at the weighted average rate of 3.70% (2016: 3.64%).

### **15 SUBSIDIARIES**

### (a) Particulars of subsidiaries

The following is the list of the principal subsidiaries at 31 December 2017:

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital and debt securities	Interest 2017	t <b>held</b> 2016
AsiaSat BVI Limited <sup>#</sup>	British Virgin Islands, limited liability company	Investment holding in Hong Kong	3,000 ordinary shares of US\$1 each	100%	100%
Asia Satellite Telecommunications Company Limited	Hong Kong, limited liability company	Provision of satellite transponder capacity worldwide	Ordinary shares of HK\$300,000 and non- voting deferred shares of HK\$200,000	100%	100%

<sup>#</sup> Shares held directly by the Company.

### (b) Controlled special purpose entity

The Company has set up a trust, Asia Satellite Share Award Scheme Trust (the "2007 Scheme Trust"), for the purpose of administering the share award scheme established by the Company during 2007 ("2007 Share Award Scheme"). The Company has set up another trust, The Asia Satellite Telecommunications Share Award Scheme 2017 Trust (the "2017 Scheme Trust") for the purpose of administering the share award scheme ("2017 Share Award Scheme") adopted by the Company on 20 December 2017. In accordance with HKFRS 10, the Company is required to consolidate the 2007 Scheme Trust and the 2017 Scheme Trust as the Company has the power to govern the financial and operating policies of the 2007 Scheme Trust and the 2017 Scheme Trust and the 2017 Scheme Trust and the shares of the Company ("Award Shares") through their employment with the Group.

Special purpose entity	Place of Administration	Principal activities
Asia Satellite Share Award Scheme Trust	Hong Kong	Administering and holding the Company's shares for the 2007 Share Award Scheme for the benefit of eligible employees
Asia Satellite Telecommunications Share Award Scheme 2017 Trust	Hong Kong	Administering and holding the Company's shares for the 2017 Share Award Scheme for the benefit of eligible employees

### 16 TRADE AND OTHER RECEIVABLES

	2017 HK\$'000	2016 HK\$'000
Trade receivables	100,504	213,517
Trade receivables from related parties (Note 27(d))	104,162	101,754
Less: allowance for impairment of trade receivables	(19,524)	(21,081)
Trade receivables — net	185,142	294,190
Other receivables — net	7,834	—
Deposits and prepayments	18,473	26,285
	211,449	320,475
Less non-current portion: deposit	(2,851)	(2,851)
Current portion	208,598	317,624

All non-current receivables are due within five years from the end of the reporting period.

The carrying amounts of trade and other receivables approximate their fair values.

A majority of the trade and other receivables are denominated in HKD, USD and RMB and the foreign exchange risk thereon are discussed in Note 3.1(a).

The Group generally bills its trade customers quarterly in advance in accordance with its agreements. The ageing analysis of trade receivables according to the due date is stated as follows:

	2017	2016
	HK\$'000	HK\$'000
Not yet due	46,475	141,551
1 to 30 days	41,079	38,123
31 to 60 days	38,756	31,394
61 to 90 days	14,644	14,895
91 to 180 days	42,638	49,094
181 days or above	21,074	40,214
	204,666	315,271

### 16 TRADE AND OTHER RECEIVABLES (CONTINUED)

As at 31 December 2017, trade receivables are relating to large number of customers that are internationally dispersed. As at 31 December 2016, approximately HK\$128,278,000 was due from a single external customer.

As of 31 December 2017, trade receivables of HK\$19,524,000 (2016: HK\$21,081,000) were impaired and fully provided for. The impaired receivables mainly relate to customers' failure to make payment for more than six months. The ageing analysis of these receivables is as follows:

	2017 HK\$'000	2016 HK\$′000
1 to 30 days	840	770
31 to 60 days	158	16
61 to 90 days	105	19
91 to 180 days	3,888	2,394
181 days or above	14,533	17,882
	19,524	21,081

Movements on the allowance for impairment of trade receivables are as follows:

	2017 HK\$'000	2016 HK\$′000
At 1 January Provision for impairment of receivables, net Amounts written off	21,081 6,519 (8,076)	20,368 2,350 (1,637)
At 31 December	19,524	21,081

The creation and release of provision for impaired receivables have been included in administrative expenses in the consolidated statement of comprehensive income. Amounts charged to the allowance accounts are generally written off when they are proven to be irrecoverable.

### 16 TRADE AND OTHER RECEIVABLES (CONTINUED)

The ageing analysis of trade receivables that are neither individually nor collectively considered to be impaired are as follows:

	2017	2016
	НК\$′000	HK\$'000
Not yet due	46,475	141,551
1 to 30 days	40,239	37,353
31 to 60 days	38,598	31,378
61 to 90 days	14,539	14,876
91 to 180 days	38,750	46,700
181 days or above	6,541	22,332
	185,142	294,190

Trade receivables that were past due but not impaired relate to a number of independent customers for whom there is no recent history of default. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above. The Group does not hold any collateral as security.

### 17 CASH AND BANK BALANCES

	2017 HK\$′000	2016 HK\$′000
Cash at bank and on hand Short-term bank deposits	175,376	240,583
- mature within 3 months	39,089	
	214,465	240,583

For the year ended 31 December 2017, the effective interest rate on short-term bank deposits maintained during the year was 0.9% (2016: 1.7%). These deposits have an average maturity of 14 days (2016: 17 days).

### 17 CASH AND BANK BALANCES (CONTINUED)

Cash and bank balances include the following for the purposes of the consolidated statement of cash flows:

	2017 HK\$′000	2016 HK\$′000
Cash at bank and on hand Short-term bank deposits	175,376	240,583
— mature within 3 months	39,089	
Cash and cash equivalents	214,465	240,583

### **18 SHARE CAPITAL**

	2017 Number of		2016 Number of	
	Shares (′000)	HK\$'000	Shares ('000)	HK\$′000
Authorised: Ordinary shares at HK\$0.10 each	550,000	55,000	550,000	55,000
Issued and fully paid: At 31 December	391,196	39,120	391,196	39,120

### (a) Share Award Scheme

### (i) Scheme adopted on 22 August 2007

On 22 August 2007, the Board approved the establishment of the 2007 Share Award Scheme with the objective to enhance the competitiveness of the Group in attracting and retaining the best senior staff for the development of the Group's business. Under the 2007 Share Award Scheme, award shares of the Company are granted to eligible employees of the Company or any one of its subsidiaries.

Pursuant to the rules of the 2007 Share Award Scheme, the Company has set up the 2007 Scheme Trust for the purpose of administering the 2007 Share Award Scheme and holding the Award Shares before they vest (Note 15(b)). The Company pays cash to the 2007 Scheme Trust from time to time for the purchase of the Award Shares.

### **18 SHARE CAPITAL (CONTINUED)**

### (a) Share Award Scheme (Continued)

### (i) Scheme adopted on 22 August 2007 (Continued)

Subject to the rules of the 2007 Share Award Scheme, the Board shall determine from time to time the dates on which the Award Shares for each grant are to vest to the relevant eligible employees, and initially the Board has determined that the Award Shares shall generally vest over a five year period in tranches of 25% each on every anniversary date of the grant date starting from the second anniversary date until the fifth anniversary date.

On 20 December 2017, the Board approved the operation of 2007 Share Award Scheme for another ten years from 2017.

During the year, a total of 813,906 shares (2016: 813,922 shares) have been awarded to employees at no consideration. A total of 739,467 shares (2016: 891,804 shares) at a cost of HK\$7,153,000 (2016: HK\$9,822,000) were vested during the year. A total of 380,517 shares (2016: 148,127 shares) at a cost of HK\$2,198,000 (2016: HK\$1,436,000) were forfeited during the year.

The number of shares awarded to the executive director was 119,190 shares (2016: Nil). There were no shares vested in the executive director (2016: 113,386 shares ) for the year ended 31 December 2017.

Movement in the number of Award Shares and their related average fair value is as follows:

	2017		2016	
	Average	Number of	Average	Number of
	fair value	Award	fair value	Award
	per share	Shares	per share	Shares
	HK\$		HK\$	
At 1 January		2,242,940		2,468,949
Awarded	8.39	813,906	11.16	813,922
Vested	9.67	(739,467)	11.01	(891,804)
Forfeited		(380,517)	-	(148,127)
At 31 December		1,936,862		2,242,940

### **18 SHARE CAPITAL (CONTINUED)**

### (a) Share Award Scheme (Continued)

### (i) Scheme adopted on 22 August 2007 (Continued)

Movement in the number of shares held under 2007 Share Award Scheme is as follows:

	2017		2016		
		Number of		Number of	
	Value	shares held	Value	shares held	
	HK\$'000		HK\$'000		
At 1 January	_	_	143	8,415	
Purchase during the year	9,315	999 <mark>,500</mark>	9,679	883,389	
Shares vested during					
the year	(7,153)	(739,467)	(9,822)	(891,804)	
At 31 December	2,162	260,033			

The remaining vesting periods of the Award Shares outstanding as at 31 December 2017 are between 0.5 year to 4.5 years (2016: 0.5 year to 4.5 years).

### (ii) Scheme adopted on 20 December 2017

On 20 December 2017, the Board approved the establishment of the 2017 Share Award Scheme with the objective to enhance the competitiveness of the Group in attracting and retaining the best senior staff for the development of the Group's business. Under the 2017 Share Award Scheme, award shares of the Company are granted to eligible employees of the Company or any one of its subsidiaries.

Pursuant to the rules of the 2017 Share Award Scheme, the Company has set up the 2017 Scheme Trust for the purpose of administering the 2017 Share Award Scheme and holding the Award Shares before they vest (Note 15(b)). The Company may issue and allot shares to the 2017 Scheme Trust from time to time for the settlement of the grant.

Subject to the rules of the 2017 Share Award Scheme, the Board shall determine from time to time the dates on which the Award Shares for each grant are to vest to the relevant eligible employees, and initially the Board has determined that the Award Shares shall generally vest over a five year period in tranches of 25% each on every anniversary date of the grant date starting from the second anniversary date until the fifth anniversary date.

During the year, there were no shares awarded under 2017 Share Award Scheme.

### **18 SHARE CAPITAL (CONTINUED)**

### (b) Share Option Scheme

The Company granted share options of 2,956,130 at no consideration to Mr. Andrew G. Jordan on 14 October 2016. 20% of the share options shall be vested at the end of each calendar year for 5 years commencing with 2017, provided that the vesting in any calendar year is conditional upon (i) the Group having achieved its performance targets as set by the Board for that calendar year, and (ii) Mr. Jordan's continued service with the Group during that calendar year. The share options can be exercised at anytime after the vesting. The sole participant of this scheme is Mr. Jordan and the scheme is valid for 10 years. The expiry date of the share options is on 13 October 2026. The Share Option Scheme was approved by the shareholders in the Company's Annual General Meeting held on 14 June 2017.

Movement in the number of share options outstanding and their related average exercise fair value is as follows:

2017		201	6
Exercise price		Exercise price	
per share	Number of	per share	Number of
option	share options	option	share options
HK\$		HK\$	
12.50	2,956,130	—	—
		12.50	2,956,130
12.50	2,956,130	12.50	2,956,130
	Exercise price per share option HK\$ 12.50	Exercise price per share Number of option share options HK\$ 12.50 2,956,130	Exercise price per share optionExercise price per share optionHK\$Number of share options HK\$12.502,956,13012.50

The weighted average fair value of options granted during 2016 determined using the Binomial valuation model was HK\$1.82 per option. The significant inputs into the model were the closing share price of HK\$10.50 at the grant date, exercise price shown above, volatility of 27%, dividend yield of 3%, an expected option life of ten years and an annual risk-free interest rate of 1.05%.

At 31 December 2017, there were 591,226 (2016: Nil) shares options to be exercisable.

See Note 8 for the total expense recognised in the consolidated statement of comprehensive income for Award Shares and share options granted to directors and employees.

## **19 RESERVES**

	Share premium HK\$′000	Shares held under Share Award Scheme HK\$'000	Share-based payment reserve HK\$'000	Retained earnings HK\$′000	Total HK\$'000
At 1 January 2016	17,866	(143)	19,468	2,597,197	2,634,388
Profit for the year	—	_	—	429,934	429,934
Purchase of shares under Share					
Award Scheme	_	(9,679)	_	_	(9,679)
Share-based payment	_	—	10,907	_	10,907
Shares vested under Share Award					
Scheme	—	9,822	(9,822)	_	—
Transfer from share-based payment					
reserve			(2,819)	2,819	
At 31 December 2016	17,866		17,734	3,029,950	3,065,550
At 1 January 2017	17,866	_	17,734	3,029,950	3,065,550
Profit for the year	_	_	_	396,669	396,669
Purchase of shares under Share Award Scheme	_	(9,315)	_	_	(9,315)
Share-based payment	_	(	8,134	_	8,134
Shares vested under Share Award			-,		-,
Scheme	_	7,153	(7,153)	_	_
Transfer from share-based payment		-			
reserve	_	_	(4,812)	4,812	_
Final dividend relating to 2016	-	—	-	(78,239)	(78,239)
Interim dividend relating to 2017	-	_	-	(70,415)	(70,415)
Dividend for shares held by Share					
Award Scheme Trust				163	163
At 31 December 2017	17,866	(2,162)	13,903	3,282,940	3,312,547

### 20 BANK BORROWINGS

	2017	2016
	НК\$′000	HK\$'000
Current	358,923	350,040
Non-current	2,593,983	2,913,283
	2,952,906	3,263,323

The Group utilised banking facilities of approximately HK\$2,996,660,000 (2016: HK\$3,339,980,000) as at 31 December 2017. The carrying amount of the bank borrowings was approximately HK\$2,952,906,000 (2016: HK\$3,263,323,000), after netting off transaction costs of approximately HK\$43,754,000 (2016: HK\$76,657,000).

Bank borrowings are all denominated in USD.

The bank borrowings amounting to HK\$1,554,977,000 (2016: HK\$1,817,302,000) are secured by a charge on insurance claim proceeds relating to AsiaSat 6 and AsiaSat 8 satellites. They are repayable semiannually commencing from February 2015 with the final repayment in April 2023 and carry coupons of 2.65% per annum (2016: 2.65% per annum). The effective interest rate on these bank borrowings was 3.52% (2016: 3.52%). The fair values of these bank borrowings are based on cash flows discounted using a rate based on the effective interest rate of 4.01% (2016: 3.46%) and are within level 2 of the fair value hierarchy.

During the year ended 31 December 2017, the Group obtained the New Syndicated Facilities comprising a term loan of HK\$1,406,520,000 and revolving credit facilities of HK\$312,560,000 respectively with final maturity in July 2022, secured by a charge on insurance claim proceeds relating to certain satellites other than AsiaSat 6 and AsiaSat 8 satellites. The New Syndicated Facilities are used to refinance the term loan and revolving credit facilities obtained in 2015 in full.

Under the New Syndicated Facilities, the term loan is repayable annually commencing from July 2018 with the final repayment in July 2022. The revolving credit facilities are available for drawdown for a period from 1 to 6 months until June 2022, and any outstanding balances will be repaid in full by July 2022. These bank borrowings carry floating rates at London Interbank Offered Rate ("LIBOR") plus a margin and the exposure of these bank borrowings to interest rate changes and the contractual repricing dates are six months or less. During the year ended 31 December 2017, the weighted effective interest rate on these bank borrowings under the New Syndicated Facilities was 2.95% (2016: 3.64% under the term loan and revolving credit facilities obtained in 2015).

### 20 BANK BORROWINGS (CONTINUED)

At 31 December 2017, the Group's bank borrowings were repayable as follows:

	2017 HK\$'000	2016 HK\$′000
Within 1 year	358,923	350,040
Between 1 and 2 years	355,079	344,675
Between 2 and 5 years	2,094,966	2,141,693
Over 5 years	143,938	426,915
	2,952,906	3,263,323

The interest expense and finance charges on bank borrowings for the year ended 31 December 2017 was HK\$116,174,000 (2016: HK\$132,881,000), of which HK\$44,960,000 (2016: HK\$78,528,000) was capitalised as the costs of property, plant and equipment during the year.

In December 2016, the Group had also obtained a short-term credit facility of HK\$156,280,000 with a maturity date of one year after the initial drawdown date. The facility was originally available for drawdown within 6 months from December 2016 and any undrawn facility will then be cancelled. During the year ended 31 December 2017, the Group has extended the availability of the short-term credit facility to March 2018. The Group did not make any drawdown from this facility at the end of 2017.

As at 31 December 2017, the Group had available unutilised banking facilities of approximately HK\$468,840,000 out of which approximately HK\$156,280,000 will be expired in March 2018 and the remaining of HK\$312,560,000 will be expired in June 2022.

## 20 BANK BORROWINGS (CONTINUED)

The carrying amounts and fair values of the bank borrowings are as follows:

	Carrying ar	Carrying amount		Fair value	
	2017	2016	2017	2016	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Current	358,923	350,040	333,376	352,049	
Non-current	2,593,983	2,913,283	2,569,795	2,917,160	
	2,952,906	3,263,323	2,903,171	3,269,209	

### 21 DEFERRED REVENUE

	2017 HK\$′000	2016 HK\$′000
The maturity of deferred revenue is as follows:		
Within one year	191,761	173,085
More than one year	230,825	67,215
	422,586	240,300

### 22 DEFERRED INCOME TAX LIABILITIES

The gross movement on the deferred income tax liabilities is as follows:

	2017 HK\$'000	2016 HK\$′000
At 1 January Recognised in the consolidated statement	432,271	426,884
of comprehensive income (Note 10)	30,244	5,387
At 31 December	462,515	432,271

### 22 DEFERRED INCOME TAX LIABILITIES (CONTINUED)

The movement in deferred tax liabilities/(assets) during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

	Accelerated tax depreciation HK\$'000	Share-based payment reserve HK\$'000	Others HK\$'000	Total HK\$'000
<b>At 1 January 2016</b> Recognised in the consolidated statement of comprehensive	428,490	(1,606)	_	426,884
income	5,456	143	(212)	5,387
At 31 December 2016 Recognised in the consolidated statement of comprehensive	433,946	(1,463)	(212)	432,271
income	30,662	317	(735)	30,244
At 31 December 2017	464,608	(1,146)	(947)	462,515

Deferred income tax assets are recognised for tax credits carried forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. The Group has no significant unrecognised deferred income tax assets (2016: Nil).

### 23 CASH GENERATED FROM OPERATIONS

The reconciliation of profit for the year to cash generated from operations is as follows:

	2017 HK\$'000	2016 HK\$′000
Profit for the year before income tax	546,813	456,978
Adjustments for:		
— Provision for impairment of trade receivables, net	6,519	2,350
— Share-based payment (Note 8)	8,134	10,907
- Amortisation of prepaid operating lease payments (Note 13)	583	583
— Depreciation (Note 14)	525,789	521,816
- Net (gain)/loss on disposals of property, plant and		
equipment (see below)	(247)	157
— Interest income (Note 6)	(2,151)	(4,808)
— Finance expenses	94,742	54,353
— Unrealised exchange loss	30,931	1,183
Changes in working capital:		
— Unbilled receivables	1,292	(16,749)
— Trade and other receivables	111,386	34,657
<ul> <li>Other payables and accrued expenses</li> </ul>	(30,928)	11,280
— Deferred revenue	182,286	(2,357)
Cash flows from operations	1,475,149	1,070,350

In the consolidated statement of cash flows, proceeds from disposals of property, plant and equipment comprise:

	2017 HK\$'000	2016 HK\$′000
Net book amount of disposals (Note 14) Net gain/(loss) on disposals (Note 6)	152 247	238 (157)
Proceeds from disposals of property, plant and equipment	399	81

### 23 CASH GENERATED FROM OPERATIONS (CONTINUED)

### Reconciliation of liabilities arising from financing activities

This section sets out an analysis of liabilities arising from financing activities and the movements in liabilities arising from financing activities for the year ended 31 December 2017.

	Liabilities fr Borrowings HK\$'000	om financing ac Finance expenses payables HK\$′000	tivities Total HK\$'000
At 1 January 2017	3,263,323	275	3,263,598
Cash flows	(371,746)	(46,280)	(418,026)
Exchange difference	23,278	—	23,278
Other non-cash movements		47,700	85,751
At 31 December 2017	2,952,906	1,695	2,954,601

### 24 FINANCIAL INSTRUMENTS BY CATEGORY

	Loans and	Loans and receivables	
	2017	2016	
	HK\$'000	HK\$'000	
Assets as per consolidated statement of financial position			
Trade and other receivables excluding prepayments	194,964	300,232	
Cash and bank balances (Note 17)	214,465	240,583	
Deposit — non-current	2,851	2,851	
Total	412,280	543,666	

## 24 FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

	Financial liabilities at amortised cost	
	2017	2016
	HK\$'000	HK\$'000
Liabilities as per consolidated statement of financial position		
Bank borrowings	2,952,906	3,263,323
Construction payables	67,448	30,521
Other payables and accrued expenses	80,874	107,725
Total	3,101,228	3,401,569

### **25 CONTINGENCIES**

The Group had no significant contingencies as of 31 December 2017.

### 26 COMMITMENTS

### **Capital commitments**

Capital expenditure contracted for at the end of the year but not yet incurred is as follows:

	2017 HK\$'000	2016 HK\$′000
AsiaSat 9		
Contracted but not provided for	_	312,861
Other assets		
Contracted but not provided for	2,778	6,136
	2,778	318,997

### 26 COMMITMENTS (CONTINUED)

### Operating lease commitments — Group company as lessee

The Group leased its office premises under non-cancellable operating lease agreements. The lease terms are between 2 to 4 years, and the majority of lease arrangements are renewable at the end of the lease period at market rate. The lease expenditure charged to the consolidated statement of comprehensive income during the year is disclosed in Note 7.

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	2017 HK\$'000	2016 HK\$′000
No later than 1 year Later than 1 year and no later than 5 years	10,704 25,869	9,828 36,573
	36,573	46,401

### Operating lease commitments — Group company as lessor

The Group leased its tracking facilities to certain customers under non-cancellable operating leases. The lease terms are between 2 to 6 years. The lease income recognised under 'Revenue — other revenues' in the consolidated statement of comprehensive income during the year was HK\$20,940,000 (2016: HK\$19,807,000).

The Group also leased the entire AsiaSat 8 to a customer under transponder services agreement with a term of 4 years and can be extended for another year at the option of the customer. The lease was accounted for as an operating lease. The corresponding income from the provision of satellite transponder capacity recognised in the consolidated statement of comprehensive income during the year was HK\$144,532,000 (2016: Nil).

The Group also leased the entire AsiaSat 4 to a customer under transponder services agreement with a term of 4 years and can be extended for another year at the option of the customer. The lease was accounted for as an operating lease. The corresponding income from the provision of satellite transponder capacity recognised in the consolidated statement of comprehensive income during the year was HK\$9,620,000 (2016: Nil).

### 26 COMMITMENTS (CONTINUED)

### Operating lease commitments — Group company as lessor (Continued)

The future minimum lease payments receivable under non-cancellable operating leases are as follows:

	2017 HK\$'000	2016 HK\$'000
No later than 1 year Later than 1 year and no later than 5 years	263,470 662,422	20,201 13,829
	925,892	34,030

### 27 RELATED PARTY TRANSACTIONS

At 31 December 2017, the Company was directly controlled by Bowenvale Limited (incorporated in the British Virgin Islands) with a shareholding of approximately 74%. Bowenvale Limited was indirectly owned by CITIC Group Corporation ("CITIC") (incorporated in China) and The Carlyle Group L.P. ("Carlyle") (incorporated in the United States), which have equal voting rights in the Company. The remaining 26% of the Company's shares were held by the public.

The following transactions were carried out with related parties:

### (a) Income from provision of satellite transponder capacity

On 4 September 2015, the Group has entered into a transponder master agreement with CITIC Networks Company Limited ("CITIC Networks", a wholly owned subsidiary of CITIC) and CITIC Networks Company Limited, Beijing Satellite Telecommunications Branch ("CITICSat", the branch established and run by CITIC Networks), under which CITIC Networks and CITICSat granted the exclusive right to the Group to provide satellite transponder capacity for use by their customers.

As part of CITIC's restructuring initiatives, the satellite-related telecommunications business of CITIC Networks and CITICSat were transferred to CITIC Digital Media Networks Company Limited ("CITIC Digital", a wholly owned subsidiary of CITIC) and CITIC Digital Media Networks Company Limited Satellite Telecommunications Branch ("CITIC Digital Branch", the branch established and run by CITIC Digital), respectively. On 31 October 2016, the Group entered into a novation agreement such that CITIC Digital has replaced CITIC Networks and CITIC Digital Branch has replaced CITICSat as parties to the transponder master agreement (as described above), starting from 1 January 2017.

## 27 RELATED PARTY TRANSACTIONS (CONTINUED)

### (a) Income from provision of satellite transponder capacity (Continued)

These transactions are carried out at a rate mutually agreed between the parties involved in the transactions. The terms of these transactions are no more favourable than those dealt with third parties.

During the year, the Group recognised income from the related parties as follows:

	2017 HK\$'000	2016 HK\$'000
CITIC Digital Branch	304,880	
CITICSat		301,047

### (b) Marketing expense

Pursuant to the transponder master agreement and subsequent novation agreement mentioned in (a) above, CITIC Digital Branch conducted marketing activities in China on behalf of the Group for the year ended 31 December 2017. In return, the Group pays CITIC Digital Branch a marketing fee. For the year ended 31 December 2016, the Group paid the marketing fee to CITICSat for the marketing activities conducted in China.

	2017 HK\$'000	2016 HK\$′000
CITIC Digital Branch	1,318	
CITICSat		1,333

## 27 RELATED PARTY TRANSACTIONS (CONTINUED)

### (c) Key management compensation

Key management includes the executive director and senior management.

The compensation paid or payable to the executive director and senior management for employee services is shown below:

	2017 HK\$'000	2016 HK\$′000
Salaries and other short-term employee benefits Share-based payment	37,878 5,085	34,150 5,819
	42,963	39,969

The Group made payments to a subsidiary of CITIC and a subsidiary of Carlyle for the services of certain Non-executive Directors representing them.

	2017 HK\$′000	2016 HK\$′000
A subsidiary of CITIC A subsidiary of Carlyle	470 456	490 436
	926	926

## 27 RELATED PARTY TRANSACTIONS (CONTINUED)

### (d) Year end balances arising from these transactions

	2017 HK\$′000	2016 HK\$′000
Trade receivables from related parties (Note 16): — CITIC Digital Branch (Note)	104,162	
— CITICSat (Note)		101,754
Deferred revenue in relation to related parties: — CITIC Digital Branch	102,930	
— CITICSat		113,814

The receivables from and payables to related parties will be settled on a quarterly basis. The receivables and payables are unsecured in nature and bear no interest.

The above transactions were entered into on commercial terms determined and agreed by the Group and the relevant parties.

Note: Pursuant to the transponder master agreement and novation agreement as mentioned in Note (a) above in respect of the Group's provision of satellite transponder capacity for use by CITICSat's and Citic Digital Branch's customers, the Group will bear any credit risk in connection with services provided to these customers. Accordingly, the Group will assess whether there is any objective evidence that the amounts ultimately due from these customers may be impaired at each year end. At 31 December 2017, no provision for impairment (2016: HK\$11,000) was recorded and included within the provision as disclosed in Note 16.

# 28 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

### Statement of financial position of the Company

	Note	2017	<b>December</b> 2016 HK\$'000
ASSETS Non-current assets Investments in subsidiaries		447,159	443,142
Total non-current assets		447,159	443,142
<b>Current assets</b> Amount due from a subsidiary Tax recoverable Other receivables, deposits and prepayments		38,250 54 372	45,103  417
Total current assets		38,676	45,520
Total assets		485,835	488,662
EQUITY Equity attributable to owners of the Company Share capital Reserves — Retained earnings — Other reserves	(a)	39,120 23,761 421,824	39,120 22,413 425,655
Total equity		484,705	487,188
LIABILITIES Current liabilities Other payables and accrued expenses Current income tax liabilities Total liabilities		1,130  1,130	1,072 402 1,474
Total equity and liabilities	:	485,835	488,662
		403,033	400,002

The statement of financial position of the Company was approved by the Board of Directors on 23 March 2018 and were signed on its behalf.

**Gregory M. ZELUCK** Director Andrew G. JORDAN Director

# 28 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)

### (a) Reserve movement of the Company

premium HK\$'000	payment reserve HK\$'000	Contributed surplus HK\$'000	Retained earnings HK\$'000	Total HK\$'000
17,866	19,468	390,055	19,878	447,267
-	—	—	2,535	2,535
_	10,907	_	_	10,907
_	(9,822)	_	_	(9,822)
	(2,819)			(2,819)
17,866	17,734	390,055	22,413	448,068
17,866	17,734	390,055	22,413	448,068
-	-	-	150,002	150,002
-	8,134	-	-	8,134
-	(7,153)	-	-	(7,153)
-	(4,812)	-	-	(4,812)
-	-	-	(78,239)	(78,239)
			(70,415)	(70,415)
17,866	13,903	390,055	23,761	445,585
	17,866 	HK\$'000       HK\$'000         17,866       19,468         -       -         -       10,907         -       (9,822)         -       (2,819)         17,866       17,734         17,866       17,734         -       -         -       8,134         -       (4,812)         -       -         -       -	HK\$'000       HK\$'000       HK\$'000         17,866       19,468       390,055         -       -       -         -       10,907       -         -       (9,822)       -         -       (2,819)       -         17,866       17,734       390,055         17,866       17,734       390,055         -       -       -	HK\$'000       HK\$'000       HK\$'000       HK\$'000 $17,866$ $19,468$ $390,055$ $19,878$ -       -       - $2,535$ -       10,907       -       -         -       (9,822)       -       -         -       (2,819)       -       -         17,866       17,734       390,055       22,413         17,866       17,734       390,055       22,413         17,866       17,734       390,055       22,413         -       -       -       -         -       (2,819)       -       -         -       (2,819)       -       -         -       -       -       150,002         -       8,134       -       -         -       (7,153)       -       -         -       -       -       (78,239)       -         -       -       -       (70,415)       -

The contributed surplus represents the difference between the consolidated shareholders' funds of the subsidiaries at the date at which they were acquired by the Company and the nominal amount of the Company's shares issued for the acquisition at the time of the Group reorganisation prior to the listing of the Company's shares in 1996.

# 28 STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY (CONTINUED)

### (a) Reserve movement of the Company (Continued)

Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus account of the Company is available for distribution. However, the Company cannot declare or pay a dividend, or make a distribution out of the contributed surplus if:

- (i) It is, or would after the payment be, unable to pay its liabilities as they become due; or
- (ii) the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued share capital.

In the opinion of the Directors, as at 31 December 2017, the Company's reserves available for distribution consisted of the share-based payment reserve of HK\$13,903,000 (2016: HK\$17,734,000), contributed surplus of HK\$390,055,000 (2016: HK\$390,055,000) and retained earnings of HK\$23,761,000 (2016: HK\$22,413,000).

### 29 BENEFITS AND INTERESTS OF DIRECTORS

## Directors' emoluments

The remuneration of every director for the year ended 31 December 2017 is set out below:

					Employer's contribution		
			Performance		to a retirement	Share-	
			related	Other	benefit	based	
Name of Director	Fees	Salary	bonuses	benefits (a)	scheme	payment	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Ju Wei Min (b) & (k)	218	_	_	_	_	_	218
Luo Ning (b) & (k)	109	_	_	_	-	_	109
Peter Jackson (b) & (k)	143	_	_	-	-	_	143
Gregory M. Zeluck (c) & (k)	218	_	-	-	-	_	218
Julius M. Genachowski (c) & (k)	109	_	-	-	-	_	109
Alex S. Ying (c) & (i) & (k)	62	-	-	-	-	-	62
Herman Chang Hsiuguo (c) &							
(h) & (k)	67	-	-	-	-	-	67
James Watkins (g)	100	-	-	-	-	-	100
Stephen Lee Hoi Yin	399	-	-	-	-	-	399
Kenneth McKelvie (g)	107	-	-	-	-	-	107
Maura Wong Hung Hung	399	-	-	-	-	-	399
Steven R. Leonard (f)	299	-	-	-	-	-	299
Marcel R. Fenez (f)	322	-	-	-	-	_	322
Chong Chi Yeung	-	_	-	-	-	_	_
Andrew G. Jordan (d) & (j)		5,000	2,600	2,477	500	2,335	12,912
Total	2,552	5,000	2,600	2,477	500	2,335	15,464

## 29 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

### **Directors' emoluments (Continued)**

The remuneration of every director for the year ended 31 December 2016 is set out below:

Name of Director	Fees HK\$'000	Salary HK\$′000	Performance related bonuses HK\$'000	Other benefits (a) HK\$′000	Employer's contribution to a retirement benefit scheme HK\$'000	Share- based payment HK\$'000	Total HK\$'000
Ju Wei Min (b) & (k)	218	_	_	_	_	_	218
Luo Ning (b) & (k)	109	—	—	—	_	—	109
Peter Jackson (b) & (k)	163	—	—	—	_	—	163
Gregory M. Zeluck (c) & (k)	218	—	—	—	_	—	218
Julius M. Genachowski (c) & (k)	109	—	—	—	_	—	109
Alex S. Ying (c) & (i) & (k)	109	—	—	—	_	—	109
James Watkins (g)	399	—	—	—	_	—	399
Stephen Lee Hoi Yin	399	—	—	—	_	—	399
Kenneth McKelvie (g)	429	_	_	_	_	—	429
Maura Wong Hung Hung	399	_	_	_	_	—	399
Chong Chi Yeung	_	_	_	_	_	—	_
William Wade (e) & (j)	_	5,494	1,373	1,147	824	327	9,165
Andrew G. Jordan (d) & (j)		833		461		453	1,747
Total	2,552	6,327	1,373	1,608	824	780	13,464

Notes:

(a) Other benefits include car and insurance premium and are short-term in nature.

(b) Paid to a subsidiary of CITIC.

(c) Paid to a subsidiary of Carlyle.

- (d) Appointed on 1 November 2016.
- (e) Resigned on 1 November 2016.
- (f) Appointed on 1 April 2017.
- (g) Resigned on 1 April 2017.
- (h) Appointed on 28 July 2017.
- (i) Resigned on 28 July 2017.
- (j) Mr. Wade, resigned on 1 November 2016, and Mr. Jordan, appointed on 1 November 2016, are also the Chief Executive Officer of the Group.
- (k) In addition to the directors' emoluments disclosed above, these directors of the Company received emoluments from the Company, part of which is in respect of their services to the Company and its subsidiaries. No apportionment has been made as these directors consider that it is impracticable to apportion this amount between their services to the Company and their services to the subsidiaries.

### 29 BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

### **Directors' emoluments (Continued)**

During the year, no payments or benefits in respect of termination of directors' services were paid or made, directly or indirectly, to the directors; nor are any payable (2016: Nil). No consideration was provided to or receivable by third parties for making available directors' services (2016: Nil). There are no loans, quasi-loans or other dealings in favour of the directors, their controlled bodies corporate and connected entities (2016: Nil).

No director of the Company had a material interest, directly or indirectly, in any significant transactions, arrangements and contracts in relation to the Company's business to which the Company was or is a party that subsisted at the end of the year or at any time during the year (2016: None).

### **30 SUBSEQUENT EVENTS**

There have been no events subsequent to the year end which require adjustment or disclosures in the consolidated financial statements in accordance with HKFRSs.

# Financial Summary

	2013 HK\$′000	2014 HK\$′000	2015 HK\$′000	2016 HK\$′000	2017 HK\$'000
Results					
Revenue	1,498,631	1,364,958	1,310,991	1,272,385	1,353,913
Profit before taxation Taxation	897,747 (150,227)	723,220 (164,200)	531,997 (92,242)	456,978 (27,044)	546,813 (150,213)
Profit after taxation Loss attributable to	747,520	559,020	439,755	429,934	396,600
non-controlling interests	120	119			69
Profits attributable to owners	747,640	559,139	439,755	429,934	396,669
Earnings per share: Basic	HK\$1.91	HK\$1.43	HK\$1.12	HK\$1.10	HK\$1.01
Diluted	HK\$1.91	HK\$1.43	HK\$1.12	HK\$1.10	HK\$1.01
Assets and liabilities					
Total assets Total liabilities	8,536,733 (1,014,962)	10,545,925 (3,438,902)	7,519,438 (4,845,148)	7,438,069 (4,332,495)	7,400,894 (4,048,392)
Shareholders' equity	7,521,771	7,107,023	2,674,290	3,105,574	3,352,502



羅兵咸永道

**To the Shareholders of Asia Satellite Telecommunications Holdings Limited** (*incorporated in Bermuda with limited liability*)

### **OPINION**

### What we have audited

The consolidated financial statements of Asia Satellite Telecommunications Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 63 to 135, which comprise:

- the consolidated statement of financial position as at 31 December 2017;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Assessment on working capital sufficiency
- Provision for income tax in India

### **KEY AUDIT MATTERS (CONTINUED)**

#### **Key Audit Matter**

### 1. Assessment on working capital sufficiency

*Refer to notes 2.1.1 and 3.1(d) to the consolidated financial statements* 

As at 31 December 2017, the Group's current liabilities exceeded its current assets by approximately HK\$330 million. The net current liability position may impact the Group's ability to continue as a going concern. Accordingly, for the preparation of the Group's consolidated financial statements, management performed an assessment with respect to the working capital sufficiency, as supported by a cash flow forecast prepared for the next twelve months from 31 December 2017 based on the budget approved by the board of directors of the Company (the "Forecast"), and concluded that the Group will have adequate resources to continue its operations and to meet its financial obligations as and when they fall due in the next twelve months from the year end date and therefore the use of going concern basis in preparing the consolidated financial statements is appropriate.

We focused on the evaluation of management's assessment because this involved making significant judgments and assumptions about future events and conditions whose outcomes are inherently uncertain.

#### How our audit addressed the Key Audit Matter

In order to evaluate management's assessment, we assessed certain key assumptions underlying the Forecast by performing the following procedures among others:

- for the forecast revenue which comprised (i) the backlog revenue as supported by signed contracts with existing and new customers and (ii) the estimated revenue based on expected renewal and growth rates, we tested a sample of signed contracts and also compared the estimated renewal and growth rates to historical data and found these assumptions reasonable;
- for the forecast cash receipts from customers, we compared the estimated debtor turnover rate with historical rates and found them comparable;
- for the forecast repayment of loan principals and interests, we checked to the repayment schedule and recalculated the expected interest payments according to the terms of respective loan agreements noting no material variances;

### **KEY AUDIT MATTERS (CONTINUED)**

### **Key Audit Matter**

1. Assessment on working capital sufficiency (continued)

#### How our audit addressed the Key Audit Matter

- for the revolving loans facilities available for utilisation during the forecast period, we made reference to the drawdown history and the loan facility letters, as well as management's assessment on the Group's compliance with the loan covenants during the forecast period, and found their assumptions about the feasibility of drawing down the unutilised revolving loans facilities as acceptable;
- for the forecast payments on capital expenditure, we sample checked vendor invoices for the expenditure incurred and also found the estimated expenditure largely consistent with the historical records of the Group; and
- we also evaluated management's sensitivity analysis of the forecast cash and bank balances by considering potential downside scenarios against reasonably plausible changes to the key assumptions and found the resultant impact did not adversely change the forecast position of available funds of the Group.

### **KEY AUDIT MATTERS (CONTINUED)**

#### **Key Audit Matter**

### 2. Provision for income tax in India

*Refer to notes 4.2(a) and 10 to the consolidated financial statements* 

The Group had been in dispute with the Indian tax authority ("IR") in respect of tax assessed on revenues earned from provision of satellite transponder capacity for a number of years.

During 2016, the Indian government introduced the Direct Tax Dispute Resolution Scheme 2016 ("DRS 2016") which allowed eligible tax payers to settle their tax disputes with the IR. In January 2017, the Group filed an application under the DRS 2016 in relation to the assessment years from 1997/98 to 2012/13 for which tax had been assessed on the Group as a result of the retrospective amendments to the Income Tax Act in 2012. Subsequently in February 2017, the Group received a notification from the IR which concluded that the final tax assessed on those assessment years was approximately HK\$193 million in Indian Rupee equivalent. The Group settled that amount during the year which contributed to the significant decrease in the Group's current income tax liabilities as at 31 December 2017 as compared to prior year.

#### How our audit addressed the Key Audit Matter

In evaluating management's judgment to recognise a provision for income tax in India, we examined the correspondences between the Group and the IR and between the Group and its tax adviser.

For the settlement of tax in relation to the assessment years from 1997/98 to 2012/13, we checked to the notice of assessment issued by the IR in February 2017 in response to the Group's application for settlement of the tax disputes for all these years. We also checked the subsequent tax payment made to the IR to the bank payment details. We noted no material variances from these tests.

For the additional tax arising from the settlement of tax disputes in 2017 under DRS 2016 and the income tax provision balance in relation to assessment years from 2013/14 and onwards, we performed the following procedures:

— discussed with management and their external tax adviser to understand the latest tax rules and regulations in India applicable to the Group's operations and the basis of tax computations, in particular the estimation made for the additional tax under DRS 2016 and those assessment years where the tax assessment orders are yet to be received;

### **KEY AUDIT MATTERS (CONTINUED)**

#### **Key Audit Matter**

#### 2. Provision for income tax in India (continued)

For the year ended 31 December 2017, the Group recorded income tax expenses of approximately HK\$97 million related to India. This included an additional provision arising from the settlement of tax disputes under DRS 2016. The tax provision was based on management's best estimates in accordance with the latest tax rules and regulations in India, the latest developments of the disputes with the IR, assessment orders received from the IR and estimation made for those years where assessment orders are yet to be received.

We focused on the Indian income tax provision due to the complexity and estimation required by management in the tax computation and given that the magnitude of the provision is significant to the consolidated financial statements.

#### How our audit addressed the Key Audit Matter

- for those assessment years where the tax assessment orders were received, we examined those orders and checked the necessary adjustments against the provisions made in prior years, noting no material variances; and
- for the key variables used in the current year's tax computation including, among others, the types of customers, the amount of revenue derived from the customers, the applicable ratios and the tax rates, we performed checking on a sample basis to the relevant documents supporting management's computation. We found no material variances from our testing.

### **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chan Wai Ching.

PricewaterhouseCoopers

Certified Public Accountants

Hong Kong, 23 March 2018

# Shareholder Information

### **EXPECTED TIMETABLE**

### Financial Year Ended 31 December 2017

Annual General Meeting Final Dividend Payable

### Financial Year Ending 31 December 2018

Interim Results announcementAugust 2018Annual Results announcementMarch 2019Annual Report publishedApril 2019Annual General MeetingJune 2019

### PRINCIPAL SHARE REGISTRARS AND TRANSFER OFFICE

MUFG Fund Services (Bermuda) Limited The Belvedere Building 69 Pitts Bay Road Pembroke HM 08 Bermuda

### HONG KONG BRANCH SHARE REGISTRARS AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited Shops 1712-1716, 17th Floor, Hopewell Centre 183 Queen's Road East Wanchai Hong Kong

Any matter relating to your shareholding, such as transfer of shares, change of name or address and loss of share certificates should be addressed in writing to the Registrar as above.

15 June 2018 6 July 2018

## Shareholder Information

### LISTING

The shares of the Company are listed on the Stock Exchange.

### DIVIDEND

Subject to approval by shareholders at the forthcoming AGM, the proposed final dividend for the year ended 31 December 2017 will be payable on or about 6 July 2018.

### **ORDINARY SHARES**

Shares outstanding as at 31 December 2017: 391,195,500 ordinary shares Free float: 100,020,805 ordinary shares (25.57%) Nominal value: HK\$0.10 per share

### **STOCK CODE**

The Stock Exchange of Hong Kong Limited	1135
Reuters	1135.HK

### ANNUAL REPORT 2017

Copies of annual report can be obtained by writing to: Manager, Marketing Communications Asia Satellite Telecommunications Holdings Limited 12/F., Harbour Centre 25 Harbour Road Wanchai Hong Kong

### WEBSITE

www.asiasat.com Annual/Interim reports are available online.

# Shareholder Information

## **COMPANY CONTACT**

General enquiry regarding the Company during normal office hours should be addressed to:

Manager, Marketing Communications Asia Satellite Telecommunications Holdings Limited 12/F., Harbour Centre 25 Harbour Road Wanchai Hong Kong

Tel: (852) 2500 0880 Fax: (852) 2500 0895 Email: wpang@asiasat.com

### INVESTOR RELATIONS CONTACT

The Office of the Chief Executive Officer Asia Satellite Telecommunications Holdings Limited 12/F., Harbour Centre 25 Harbour Road Wanchai Hong Kong

Tel: (852) 2500 0888 Fax: (852) 2882 4640 Email: ajordan@asiasat.com



Asia Satellite Telecommunications Holdings Limited